

„KORPORÁTNE“ PLÁNOVANIE PROJEKTOV

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- ▶ 17 rokov pracovných skúseností v rôznych oblastiach a pozíciách
- ▶ 12 rokov v bankovníctve
- ▶ 8 rokov v projektovom manažmente
- ▶ 3 roky portfólio manažment a vedenie tímu





Waterfall



Agile



Hybrid



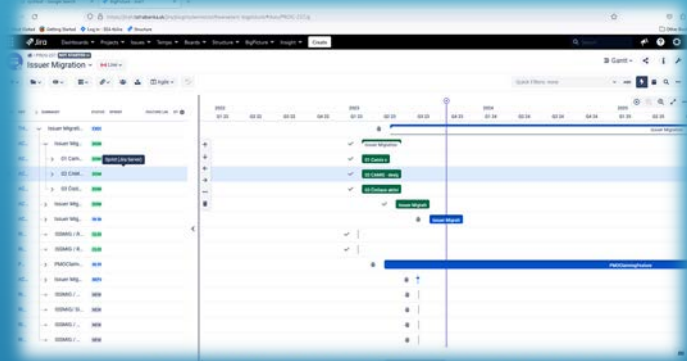
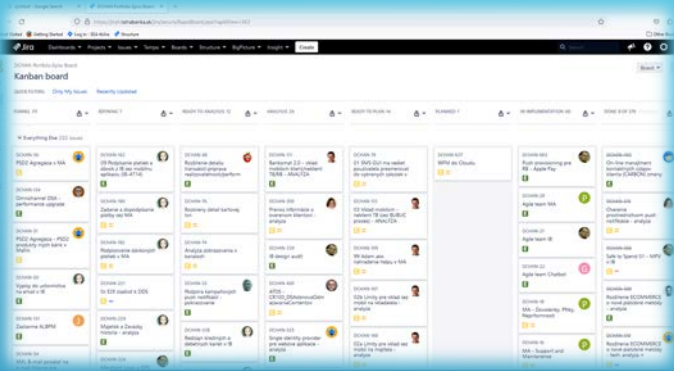
ČO SA ZMENILO?

Waterfall

Agile

Hybrid





 A screenshot of a Jira table view showing a list of tasks. The table has columns for 'ID', 'Summary', 'Status', and 'Assignee'. The tasks are listed in a grid, with each row representing a task and its details. The table includes filters and search bars at the top, and the tasks are organized into swimlanes.

ID	Summary	Status	Assignee
AC100-101	AC100-101: [Task Summary]	In Progress	John Doe
AC100-102	AC100-102: [Task Summary]	Done	Jane Smith
AC100-103	AC100-103: [Task Summary]	To Do	John Doe
AC100-104	AC100-104: [Task Summary]	In Progress	Jane Smith
AC100-105	AC100-105: [Task Summary]	Done	John Doe
AC100-106	AC100-106: [Task Summary]	To Do	Jane Smith
AC100-107	AC100-107: [Task Summary]	In Progress	John Doe
AC100-108	AC100-108: [Task Summary]	Done	Jane Smith
AC100-109	AC100-109: [Task Summary]	To Do	John Doe
AC100-110	AC100-110: [Task Summary]	In Progress	Jane Smith
AC100-111	AC100-111: [Task Summary]	Done	John Doe
AC100-112	AC100-112: [Task Summary]	To Do	Jane Smith
AC100-113	AC100-113: [Task Summary]	In Progress	John Doe
AC100-114	AC100-114: [Task Summary]	Done	Jane Smith
AC100-115	AC100-115: [Task Summary]	To Do	John Doe
AC100-116	AC100-116: [Task Summary]	In Progress	Jane Smith
AC100-117	AC100-117: [Task Summary]	Done	John Doe
AC100-118	AC100-118: [Task Summary]	To Do	Jane Smith
AC100-119	AC100-119: [Task Summary]	In Progress	John Doe
AC100-120	AC100-120: [Task Summary]	Done	Jane Smith

► 64 agilných tímov

► 340 malých požiadaviek

► 83 stredne veľkých požiadaviek

► 35 Cross bankových stredne veľkých požiadaviek

► 10 Veľkých strategických tém - Projektov

8 ROKOV SPÄŤ

- ▶ Centrálné plánovanie zdrojov
 - ▶ Prediktívne plánovanie všetkých požiadaviek a alokácia zdrojov na celý projekt a portfólio zmien
 - ▶ Fixné zdroje s presnými odhadmi
 - ▶ Prísne riadenie zmien scope projektu
 - ▶ Všetko v rukách projektového manažéra
 - ▶ Striktný focus na čas a náklady
- 
- Several white lines of varying lengths and slopes are positioned in the bottom right corner of the slide, creating a modern, abstract graphic element.

DNES

- ▶ Významný focus na business benefits
- ▶ Decentralizovaná zodpovednosť
- ▶ Výsledok v rukách produktového vlastníka
- ▶ Centrálna synchronizácia „plánovanie“ závislostí medzi požiadavkami na 1 kvartál dopredu
- ▶ Čas nie je fixný parameter
- ▶ Project management leadership je dôležitejší ako kedykoľvek predtým
- ▶ Zmena priorít je absolútne normálna vec

ČO SA NEZMENILO

- ▶ Projektoví manažéri sú nevyhnutní pri napĺňaní stratégie organizácie
 - ▶ Prinášať transparentnosť pre stakeholderov a manažovať ich očakávania
 - ▶ Riadenie rizík je benefit projektových manažérov
- 
- Three parallel white lines of varying lengths, slanted upwards from left to right, located in the bottom right corner of the slide.

VÝZVY





TOP Awards 2023

**Euromoney
Global Private
Banking
Awards 2023**
Best Domestic
Private Bank in
Slovakia



February

**Global Finance's 2023
Innovators**
The Most Innovative Bank
in Central and Eastern
Europe for 2023

Mojandroid.sk
Smart Banka za rok 2023



April

Best bank
Slovakia

Best private bank
Slovakia

Best asset manager
Slovakia



Jun

**Global
Finance
Best Digital
Bank Awards
2023**



August

- The Best **Consumer Digital Bank** in Slovakia for 2023
- The Best **Integrated Consumer Banking Site** in Slovakia for 2023
- The Best **Consumer Online Product Offerings** in Slovakia for 2023
- The Best **Consumer User Experience (UX) Design** in Slovakia for 2023
- The Best **Consumer Innovation and Transformation** in Slovakia for 2023
- The Best **Consumer Open Banking APIs** in Slovakia for 2023
- The Best **Integrated Consumer Banking Site** in Central and Eastern Europe for 2023
- The **Best SME Banking** in Slovakia for 2023
- The **Best SME Banking** in Central and Eastern Europe for 2023



ĎAKUJEM ZA POZORNOST

