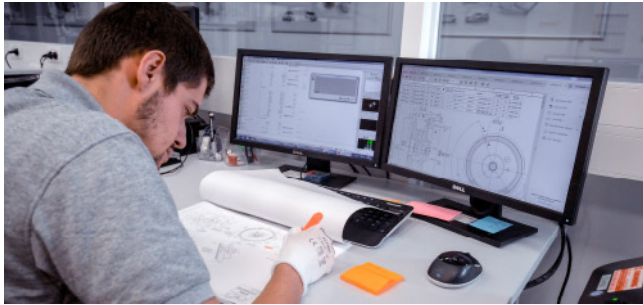




**TRANSFORMATIVE TECHNOLOGY
IS IN OUR NATURE**

ROMAN SLIVKA / 19. KVĚTNA 2022

DIGITALIZACE GLOBÁLNÍ PROJEKTOVÉ ORGANIZACE

Garrett
ADVANCING MOTION



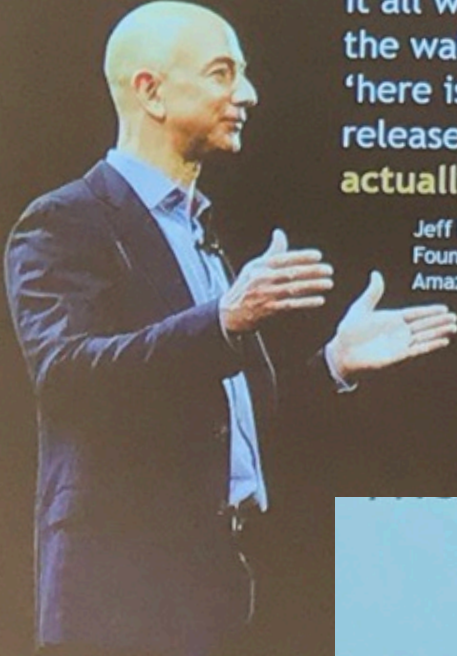
**Nikdy více
prezentace!!!**

**Žádné
manuální
reporty!!!**

PROJEKTOVÝ MANAŽER

**Kde jsem udělal
chyby**



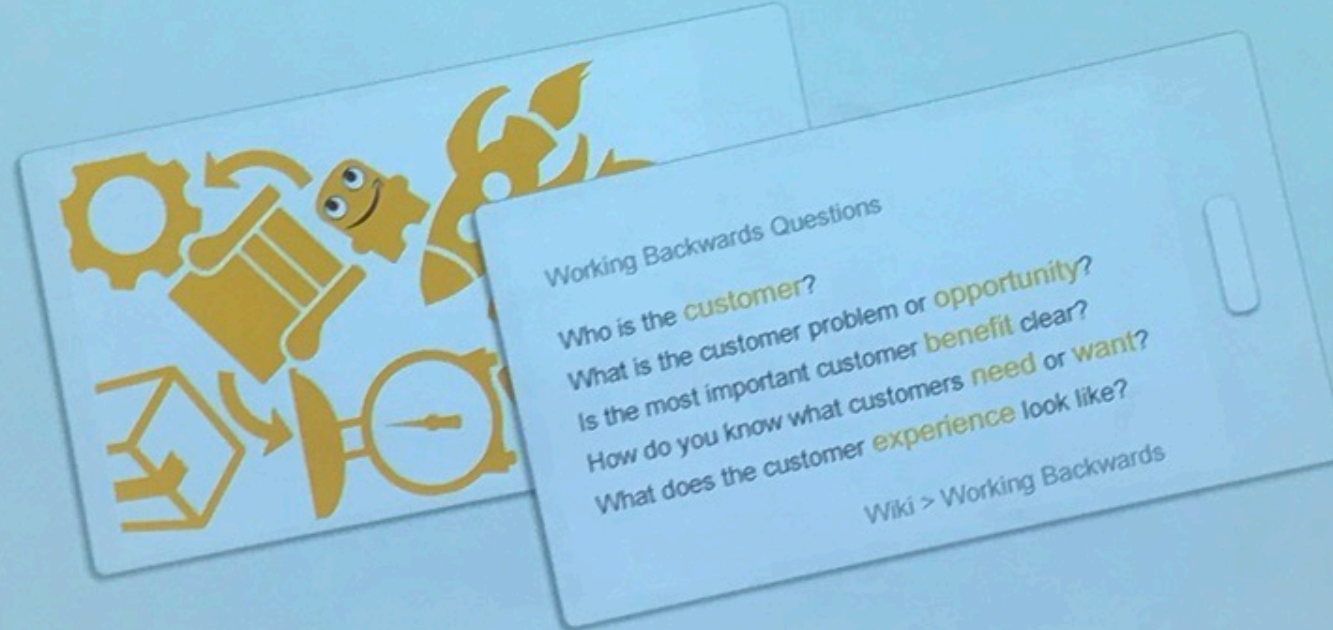


Most companies write the software, they get it all working, and then they throw it over the wall to the marketing department, saying 'here is what we built, go write the press release.' **That process is the one that's actually backwards.**"

Jeff Bezos
Founder and Chief Executive Officer
Amazon.com, Inc.



aws





Garrett
ADVANCING MOTION



THE BEST PMO

The **PMO of the Year Award** honors a PMO that has demonstrated **superior organizational project management abilities** by adding value to its organization through its support of **successful strategic initiatives**. The award recognizes a PMO that has established a vision for value delivery and has had a positive and clear impact on business results.



In 2020 IT project management is recognized as turbo for Garrett business, and our methodology is replicated into business functions

2023 PPM/PMO Roadmap

CONTROL

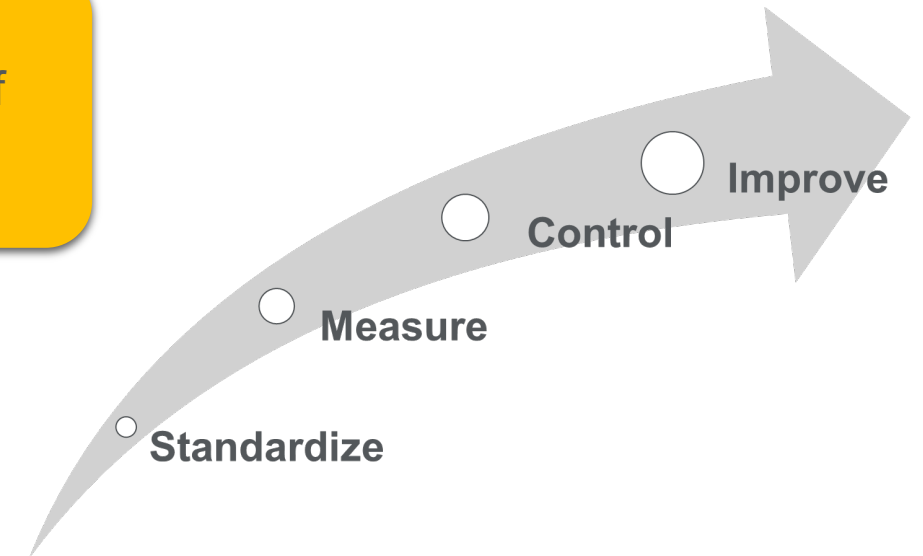
Best practices. Implement upper and lower limits, process controls, and observe process.

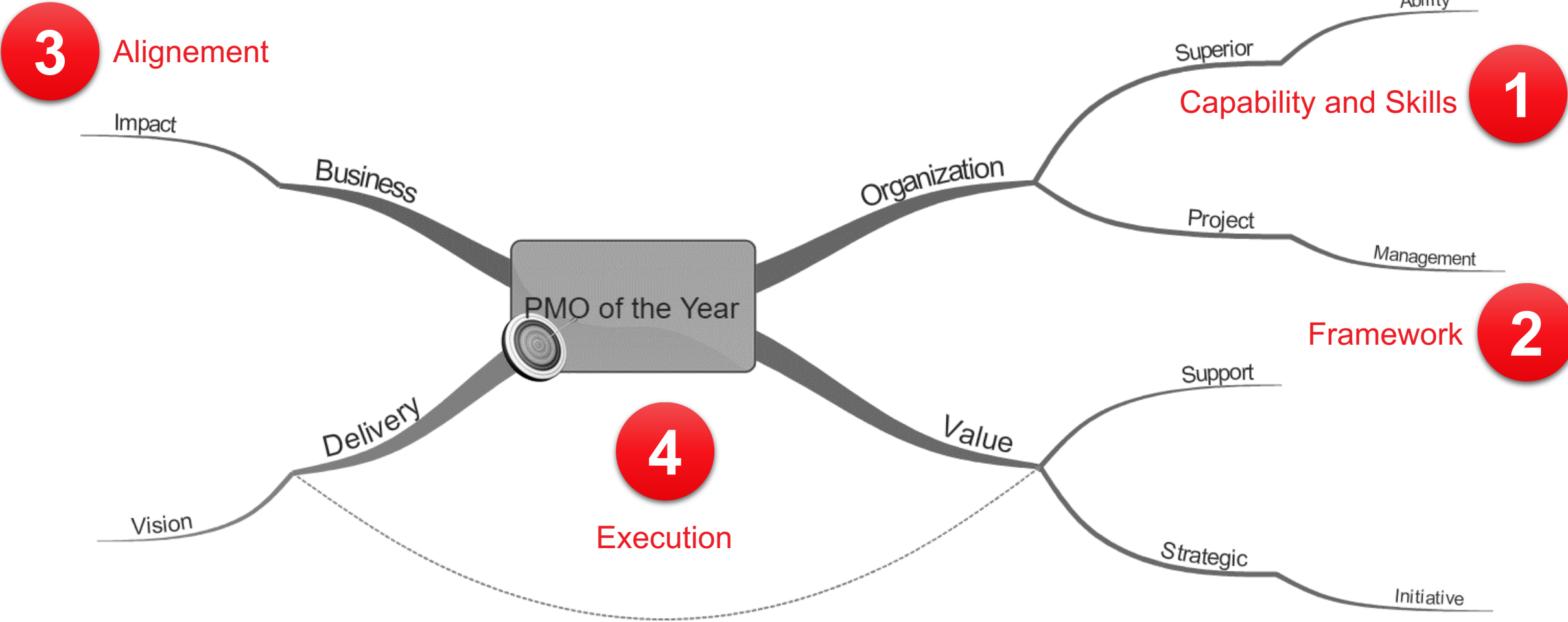
MEASURE

Effectiveness of processes. Quantify the quality of the processes and the process inputs.

STANDARDIZE

Documented process. Develop and document the process and define one owner. (e.g. Finance processes own by FP&A).
Communicate the process to those responsible for executing the process.
Adhere to process – apply consistently.





2023 PPM/PMO Roadmap

	CAPABILITY AND SKILLS	FRAMEWORK	STRATEGIC ALIGNEMENT	EXECUTION EXCELLENCE
	PEOPLE	ENVIROMENT	GOVERNANCE	VALUE
VISION	• Superior project management skills and capabilities • Internal CoE project management • Over 50% of project managers are certified • All relevant persons are accredited (Garrett PM)	• Streamline efficient processes • Integrated tool set uses data analytics and smart templates • Online visibility and transparency	• Enough capacity to execute strategy and innovation • Fast and effective decision process based on quantifiable data	• Recognized ongoing business value delivery • Positive and clear impact on business
2019	• Introduce PM development path (Q2) • Run IT PM inventory (Q2) • Run PM assessment (Q3) • Run PM bootcamps (Q3/Q4)	• ITOM implementation and finalize processes (4/2019) • Define tool road map (4/2019) • Established collaborative platform (DONE – Yammer, Sharepoint)	• Define and established MOS at all levels (4/2019) • Develop Balance Score Card metrics to support investment decision (4/2019)	• Established project reviews (4/2019) • Identify key roadblocks (Q2) • Prepare improvement plan (Q2)
CATEGORIES (OPM3)	• Competency Management • Individual Performance Appraisal • Organization Project Management Communities • Project Management Training	• Knowledge Management and PMIS • Organization Project Management Methodology • Organization Project Management Policy and Vision • Organization Project Management Practices • Organization Project Management Techniques	• Resource Allocation • Governance • Management system • Organizational Structures • Strategic Alignment	• Benchmarking • Project Management Metrics • Project Success Criteria • Sponsorship

PROBLÉM



- Neexistence nástroje, metodologie a standardů
- Rozpočet = 0
- Lidé = 0

PROBLÉM	→ ŘEŠENÍ
• Neexistence nástroje, metodologie a standardů	• Zjistit jaké nástroje jsou k dispozici a jaké jsou jejich možnosti • Najít partnera • Navrhnout koncept
• Rozpočet = 0	• Detailní kontrola projektů • Detailní kontrola services (run) • Převzetí kontroly na IT rozpočtem
• Lidé = 0	• Studenti (stážisté) • Kdo nejvíc potřebuje pomoci

Implementační cesta...

Implementace

- Nástroj
- Šablony
- PMO web

Training

Project Brief

Project Background

Project Scope

Team

Finance

Schedule

Kanban

Deliverables

Project Site

Projects

Portfolio reports

Status: Checked-in **Last Modified:** 9/6/2021 10:02 AM **Version:** Published

		October 6	October 12	October 18
Start	C	Inception (D2)	Implementation (D4)	
9/30	9	10/2 - 10/6	10/7 - 11/12	

ID ↑	Mode	Task Name	Duration	
1		► Capture (Phase D0)	1d	9
3		Idea Assessment Review (D1)	1d	1
4		◄ Inception (D2)	3d	1
5		► Create Demand documentation	3d	1
8		► Run Assessment of Project Demand	1d	1
15		Investement Assessment Review (D3)	0d	1
16		◄ Implementation (D4)	26d	1
17		◄ Plan (S4.1)	2d	1
18		Setup Project MOS	1d	1
19		► Create Implementation plan	1d	1
23		► CAPEX process	1d	1
28		Introduce Project (official communication sent)	0d	1
29		Gate review	1d	1
30		◄ Design (S4.2)	2d	1
31		Introduction of Project Implementation plan (official communication)	0d	1
32		► Vendor engagement	1d	1
36		Process SOW/PO for suppliers	1d	1
37		► Create Designs	1d	1
41		Gate review	1d	1
42		► Build/Test (S4.3)	3d	1
51		► Deploy/Roll out (S4.4)	21d	1
54		► Implementation Closing activities	1d	1
66		Project Closure Review (D5)	0d	1

Digital Enterprise

Strategy Pillars

Engineering

Business function

(2) Must

Priority

Meade, Chris (chris....)

Sponsor

Augste; Jan

Project Manager

ENG

IT Domain

D4 Implementation

Phase

Revenue growth	Reduce Cost	Technology
7	7	7

2022 Plan Cost

\$768K

ROI 2021

129%

AOP

\$138K

2022 CAPEX

\$30K

2022 NONIT

\$600K

Project Description

Parametric design enables cross usage of functional excellence in project-oriented teams by:
Describe relations between input parameters and performance outputs for every component
Preserve human expertise by building a surrogate model
Reduce cycle time by enabling of auto-optimization workflows and minimizing of human interaction for repeated tasks
Estimated cost avoidance per year with hyper-automation, optimization and AI, is amounting to ~\$4M

Project Scope

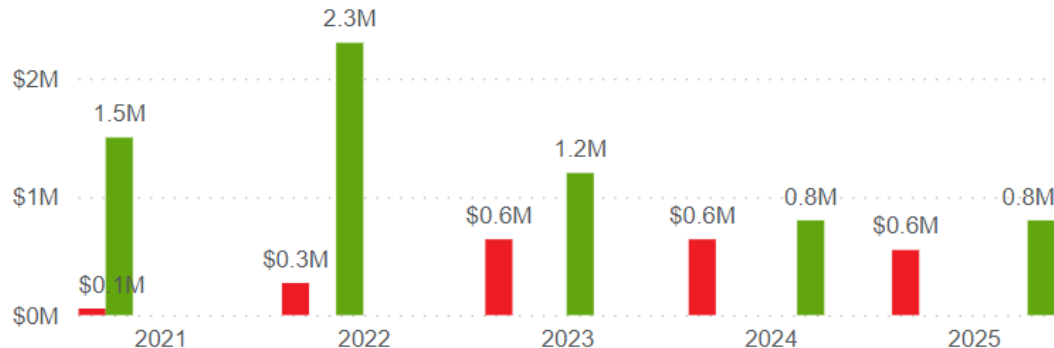
Engineering workflows on the cloud. Engineering sim/test data technical reusing. Reducing amount of simulations and tests. Cycle time reduction using data models. Technical support for LEAN specialist defining future process.

Out of the project scope

Improving of simulation FPY by reducing amount of model. mistakes, solving issues. Team and project coordination improvements. Data lake storing structure. Project informations data flow, SAP conectivity.

Cost Benefits

Cost vs Benefits comparison



Benefits

Standardised automated workflows and data management allowing using of other consumption layers (search, AI/ML) and recommendations in improved design. Estimated cost avoidance per year, on repeated work : ~\$4M

Assumptions

Standardized, automated workflows within engineering domains allowing us to run more complex optimizations that will bring opportunities to explore untouched corners of design spaces and push performance to a next gen level. Centralized executed simulation, data management allowing smart data consumption layers (Search, AI/ML, Test correlation) allowing us to reduce cycle time a bring this faster to customer.

1 - WHY

Who is the customer/user?

Engineering GBE's and component domains

What is the customer/user problem or opportunity?

Repeated, siloed, non-standardized simualtion workflows and poor data management making any simulation results extration hard and data reusing and inteligent pairing with test results almost not possible.

Risk of not performing

This project is to enable the new engineering re-organization that is already in place. Not doing this will lead to waste and non-functioning of agile based engineernig teams for product development.

2 - WHAT

What is the most important customer benefit?

Standardised automated workflows and data management allowing using of other consumption layers (search, AI/ML) and recommendations in improved design. Estimated cost avoidance per year, on repeated work : ~\$4M

What are key enablers?

Automated simulation, Machine Learning, Auto-optimization and simulation on cloud (reduced operational costs with low cost enormous computing farms)

What are measures of Success?

- Cycle time reduction - Reduced operational costs (Data managment, simulation speed up, Infrastructure costs)

3 - HOW

How does the customer experience look like?

Slow, repeated, time-consuming, error prone, long cycle times.

How it is different from today?

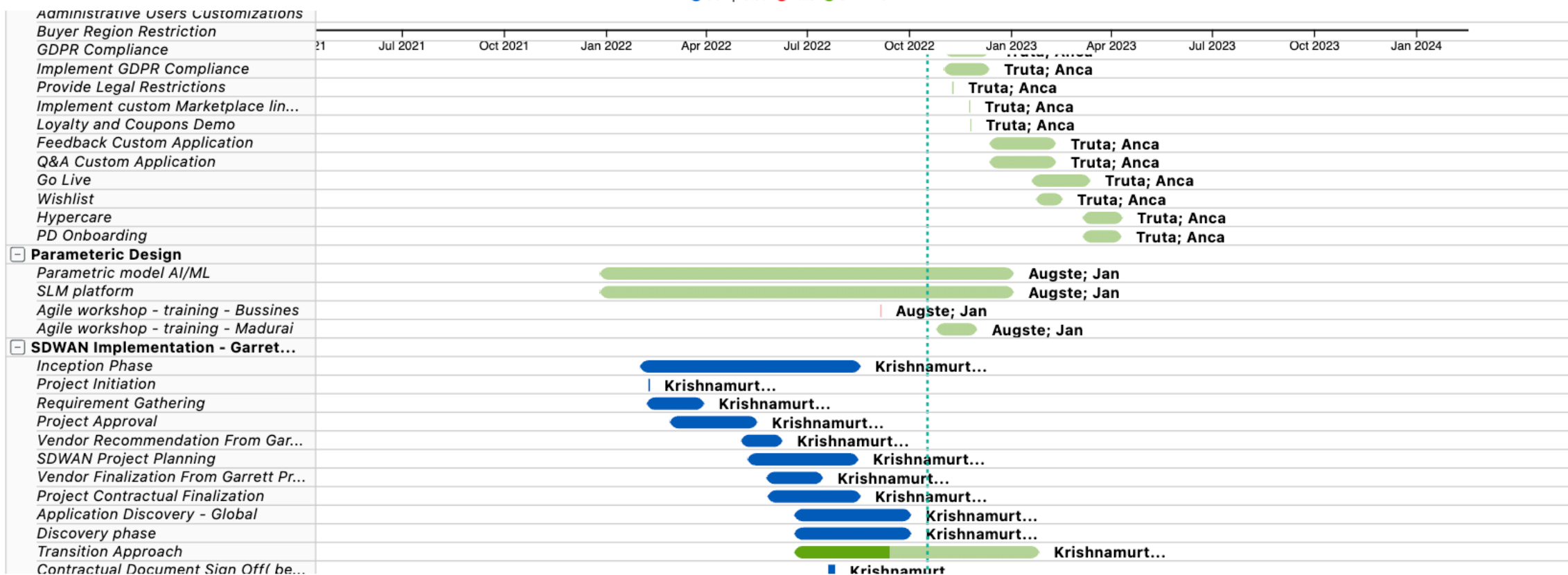
Standardized, automated workflows within engineering domains. Centralized simulation, data management and allowing smart data consumption layers (Search, AI/ML, Analytics)

How do you know what customers need or want?

Through several segerated workflows presented in Engineering operations and transformations reviews. OPEX lean expert is attached to help to redesign workflows, prioritse in them and evaluate a opportunity.

>

● Completed ● Late ● On Time





Project Center
PWAIT

PMO Project Status Reports Monthly Report Templates Support (Implementation)

Search this site

Projects

Portfolio reports


My Projects


My Actions


My Issues


My Risks


My Deliverables


Weekly Report


Present Projects


Contracts


Templates


Contact Us

Announcements

Information	Date	More Info
CAPEX ID is now at Project Brief section	1/31/2022	CAPEX ID
PMO Newsletter May 2022	5/11/2022	Click here to see newsletter
How to find projects more easily	5/11/2022	See guide here
PM Tool trainings	5/1/2022	Trainings available here

Welcome to PMO SharePoint!

Find the latest useful information about the PM Tool and Project Management

Check the guidance and video trainings based on your level of experience:

Beginner

- Resource management [video training](#)
- Schedule and Finances [video training](#)
- Actions [video training](#)
- Risks and Issues [video training](#)
- Project Status report [video training](#)
- Power BI [video training](#)

Advanced

- PM Maturity model [guidance](#)
- Request Access [guidance](#)
- AOP actions [video training](#)
- How to create a Project Charter [video training](#)
- Financial management [guidance](#)



 ORION Report



STATUS REPORT

Overall

Cost

Schedule

Scope

#Issues2

#Risks

Project Site

Reporting Week
20

Highlights

Detailed Sprint Planning and User story prioritization complete
Completed Business review session on Demand Planning, Supply Planning

Next Steps

Build Sprint Demand Planning
Resource Availability planning
Business review session on NPY process planned
Data Hierachy example in o9 tool to be developed
Supply Planning Stream resource availability clarification

Decisions Requested

No Decisions or Support Required,

PROJECT ISSUES

ISSUE	Priority	Category	Due Date
Supply Planning Resource Availability clarification	(3) Low	(2) Resources	Friday, May 20, 2022

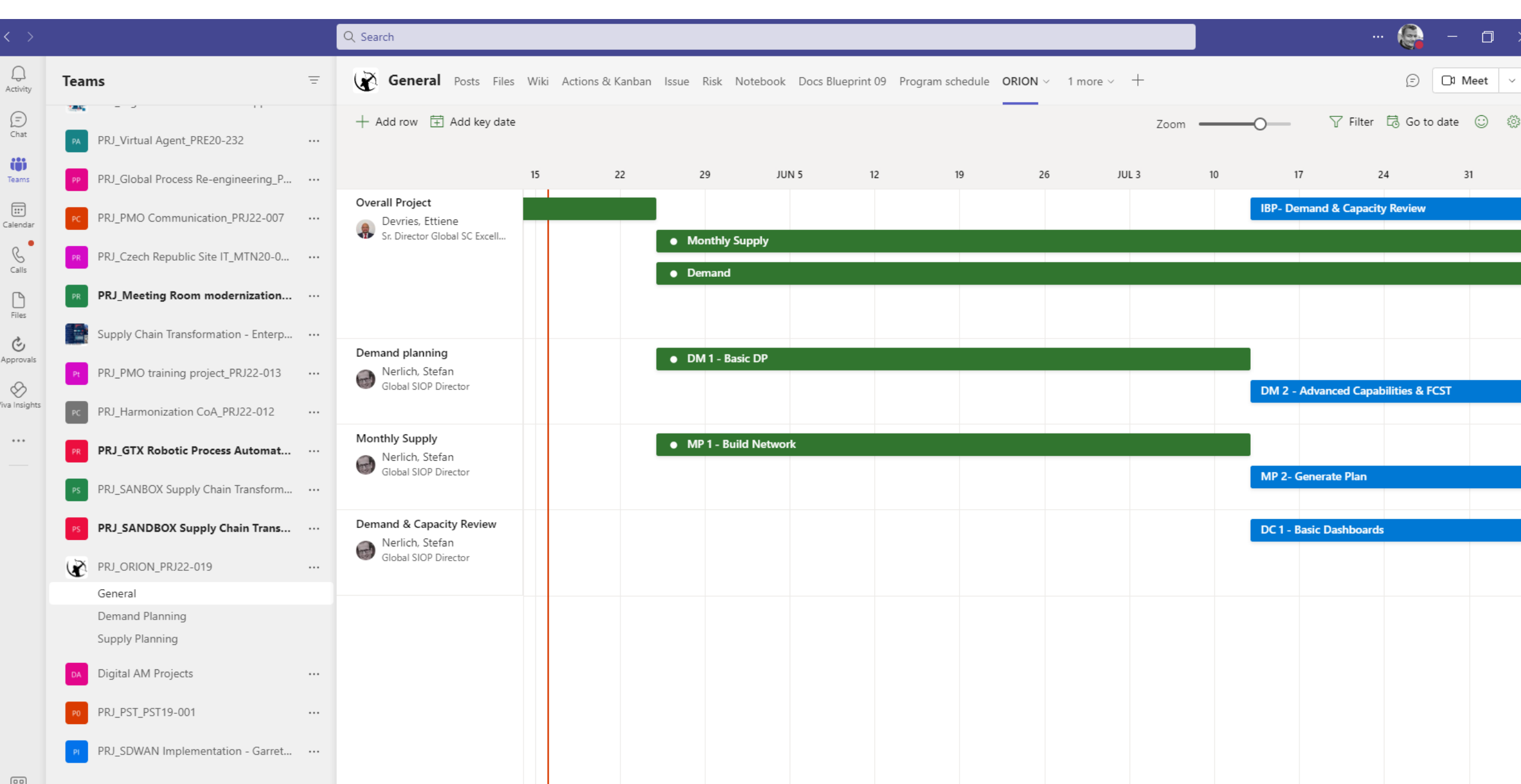
PROJECT ACTIONS

Action	Status	Finish
Resource plan	Overdue	5/13/2022
Supply Planning Resource availability clarification - Ankit T	Late	6/21/2022
test the accesss	Overdue	4/13/2022
Workshop with vendors to enable access	Overdue	4/13/2022

PROJECT RISKS

RISK	Probability	Impact	Risk Due Date
------	-------------	--------	---------------





Implementační cesta...

Implementace

- Nástroj
- Šablony
- Web help



Implementační cesta...

Implementace

- Nástroj
- Šablony
- Web help

Školení

- On site
- On line
- Open doors

Teams



Virtual

Posts

Files

Wiki



IT PM Bootcamp



General

Bangalore 2020 Feb 10-13

Brno 2020 March 16-19

Bucharest 2020 Feb 24-27

Training materials

Virtual



Garrett Digital & IT Strategy



IT MOTION week (Monthly performa...



Digital Transformation Office



Business Process Modelling



Global IT Town Hall & Communications



IT Digital Capabilities



IT Financial reporting



Digital Workplace



General

Focus Group Interviews

Planning And Research



Let's get the conversation started

Try @mentioning people you want to collaborate with, or add some tabs to customize your space.



MindM...



Tasks b...



OneNote



Add tab



Slivka, Roman 3/19/2020 10:24 AM

any comments suggestion for the first 30 pages?



PM Tool Virtual.pptx



Reply

👤 Slivka, Roman

📁 Home feed

📧 Inbox 4

👥 Communities

Favorites

📁 IT Organization

📁 IT Project managers

📁 IT Financial Management

📁 IT Learning Community

My communities

👥 Garrett Appreciation Wall 5

👥 IT - Collaboration 1

👥 Garrett TOGETHER 7

👥 IT - Site Support 1

👥 👍 Tips for Improving Spee...

👥 All Company 3

👥 IT Leadership team

👥 IT - End User Computing

👥 IT - Artificial Intelligence

👥 IT - Service Desk 1

👥 IT - Process Governance

🔍 View all



IT Project managers

Conversations About Files Events

👤 Share thoughts, ideas, or updates

💬 Discussion

❓ Question

🏆 Praise

📊 Poll

All conversations ▾

Recent posts ▾

📢 Announcement

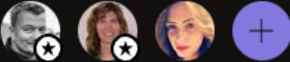
👤 **Slivka, Roman**
Just now

TRAINING - Project scheduling in MS Project

Team

based on couple of requests from the team we setup training for project managers to show them how to benefit from advance planning and scheduling features in MS project. Additionally, we are going to show, how to prepare project plan for executive review.

Members 78



Forum to yam together about issues, challenges and opportunities at IT Projects.
Edit description

Info

Edit this section

Pinned

+

📺 IT PM Stream

📁 IT Project Center

Community resources

📁 SharePoint library

📁 SharePoint site

📁 OneNote

📅 Planner

Create live event

Garrett
ADVANCING MOTION

PROJECT STATUS
CONSOLIDATED

IT Domain

All

Initiative Type

Project

Initiative Owner

All

Reporting week

20

Project Name	RAG	Link	Highlights	Next Steps	Decisions Requested
SAP Application Support Transition		Link	Phase 3 - Reporting on Power BI - Business to provide requirements for development All KTs Completed. Reverse KT Pending for APO and PM which are expected to be completed by Friday. Secondary support started, 50% of tickets are being handled by Infosys team.	Continue Secondary Support. Collaborate on getting B2B connectivity finished.	Move to D4 Implementation please. Thank you.
NextGen PLM		Link	Discussed and evaluated the other vendors for the WRS application replacement	Continue to focus on the WRS/PTA/PRP replacement strategy as part of the NextGen PLM transformation	GO/NO-GO Propel PLM
eCommerce Implementation		Link	POC Delivered Costs aligned per CAPEX plan PMO tool due diligence	Finilize MSA with VTEX Legal & Garrett SOW Project Manager Interviews	Go No Go For VTEX based on risk mitigation for MSA /SOW
Internal PPM Digitize for Global Quality Management		Link	1. WUH non-confirm tag customize function go live – Early March 2022 2. WUH Global Rework function go live – May 2022	3. WUH customize Rework function discussion – WIP, plan to go live in June 4. Hardware GCM for WUH - WIP 5. MEX Rework project kick off - WIP	contact Roman for AOP tracking number for GCM
Network device refresh		Link	1. 9 sites implementation out of 24 sites is fully completed 2. 6 sites are partiall complete and in progress for completion	1. IE75 , GE5I & UK41 site implementation completion . 2. Implementation planning for RO03 , MX37 , EI82 & FR09 sites	1. Require additional budget for KO26 of \$6,366 . Support requested from Roman slivka 2. Additional budget requested from Site Bucharest RO03 around \$3K associated to cabling restructuring activity from through 3rd party vendor . Support requested from Roman slivka
Harmonization CoA		Link	1. Finalized the analysis of the inventory and fixed assets analysis 2. Discussed with ISC (Paola Casciola, Raluca Tita and Marjola Bruci) to better understand the limitations on their side to analyse the accounts until July this year and confirmed the new proposed timeline	1. Continue with the AP accounts analysis and the rest of the BS accounts 2. Have a better understanding on the P&L accounts ownership (Between ISC and FP&A) and identify which accounts can be reviewed in Phase 1 and which ones in Phase 2	1. Analyze the accounts dependent on cost centers, propose a split of the accounts analysis in Phase 1 (Balance Sheet accounts + P&L non-functional accounts) and Phase 2 (P&L functional accounts) and prepare a presentation 2. Better understanding of the cost center impact on ISC accounts analysis 3. Obtain approval from Sean Deason on the change in scope and new deadlines
Skype to Teams migration		Link	1. Audiocodes device setup complete for site Bangalore IE5Z 2. POC site GE6D Migration is scheduled for 17-May		1. Delayed PO release for CAPEX cost for vendor GTT Owner : SUSHIL SHARMA 2. Delay in Arranging LOA documents from site authority - UK41 , UK8Q , RO03 & RO21 & Japan Owner : Sushil Sharma

Implementační cesta...

Implementace

- Nástroj
- Šablony
- Web help

Školení

- On site
- On line
- Open doors



Implementační cesta...

Implementace

- Nástroj
- Šablony
- Web help

Školení

- On site
- On line
- Open doors

Maturity model

- Sounding board
- PMO → PM

Evolution to the Outcome driven projects



Level “Platinum”

1. Lessons learnt and continues improvement process implemented
2. Quality assurance for Project management

Level “Gold”

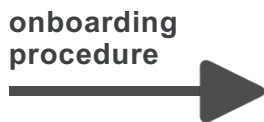
1. Value management (Deliverables and Satisfaction)
2. Deliverables: Contracts are deliverable based (avoid time and material contract), focus on fix price contract: Quality control for deliverables are implemented
3. Customer satisfaction of the project management

Level “Silver”

1. Projects are regularly updated
2. Project status are regularly reported

Level “Bronze”

1. Transparency and visibility
2. Project managers are capable of using the tool
3. All the projects (D3 and D4) recorded in the tool with mandatory information



- Frequently asked questions
- Action management
- Financial Management
- Issue management
- Menu Working Instructions
- Permissions in PM tool
- PM Maturity Model**
- PM Tool Trainings
- Project Status Report
- Resource and Capacity M...
- Resource allocation guida...
- Request Access
- Risk management
- Sounding Board

PM Maturity Model

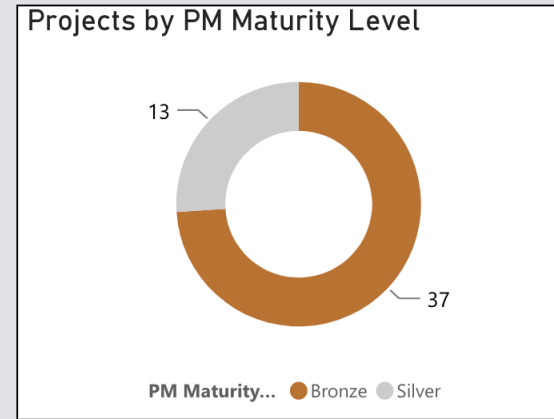
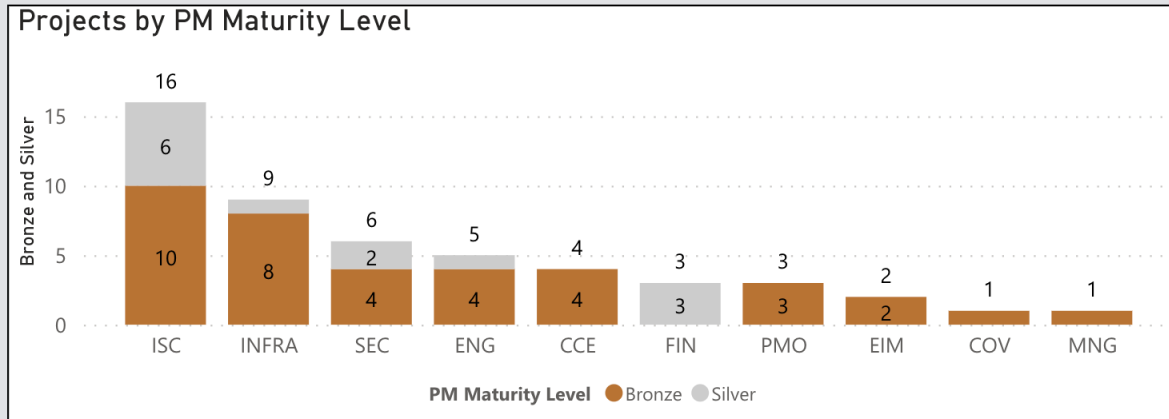
Purpose:

To track maturity of project managers and project management practices. Due to these levels we can constantly improve the way of working in order to achieve better results and to make decisions based on up to date data.

Benefits:

- Standardization of the way how we manage the projects
- Transparency and visibility
- Up to date data and stored at one place
- Smoother and faster implementation
- Continuous improvements of project management practices
- Reduce risk on project implementation
- Better prioritization among the projects and decision making
- Improve finance performance and quality of project management
- Agile management considering





Project Schedule regularly updated
+
PSR regularly updated
+
Issue management
+
Resource management
=
Project meets KPI for Silver level

Project Name	Project Owner	Project Site	PM Maturity Level	Project Schedule regularly updated	Project Status Reports regularly updated	Issue management	Resource management	Project meets KPI for Silver level
Bring Your Own Device (BYOD)	Adhikary; Hitesh	Link	Bronze	✓	✗	✗	✓	✗
S2P Source To Pay 40	Amaya; Patricia	Link	Bronze	✓	✗	✗	✓	✗
Parametric Design	Augste; Jan	Link	Bronze	✓	✗	✓	✓	✗
Analytics	Balint; Iolanda	Link	Bronze	✓	✓	✗	✓	✗
AR-VR & Digital Twin	Balint; Iolanda	Link	Silver	✓	✓	✓	✓	✓
Bucharest Factory Digitalization	Balint; Iolanda	Link	Bronze	✗	✓	✓	✓	✗
Mexicali Digitalization	Balint; Iolanda	Link	Bronze	✗	✓	✓	✓	✗
Presov Factory Digitization	Balint; Iolanda	Link	Bronze	✗	✓	✓	✓	✗
Pune Factory Digitization	Balint; Iolanda	Link	Bronze	✗	✓	✓	✓	✗
Wuhan Digitization	Balint; Iolanda	Link	Bronze	✓	✓	✗	✓	✗
NextGen PLM	Chatakonda; Naga	Link	Silver	✓	✓	✓	✓	✓
BLACKLINE for MEC	Chaudhary; Mitesh	Link	Silver	✓	✓	✓	✓	✓
GEED Schenbach site move	Deunha; Benalia	Link	Bronze	✓	✗	✓	✓	✗

All

All

eCommerce Implementation

All

Project Overview

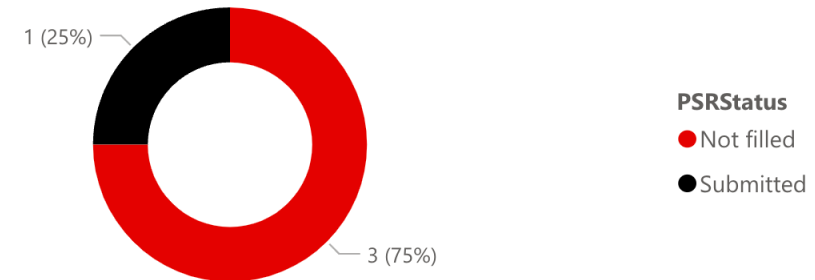
Overall	Cost	Schedule	Scope	Project Site	PSRStatus	REPORTING PERIOD
					Submitted	Thursday, May 12, 2022
					Not filled	Friday, May 06, 2022
					Not filled	Friday, April 29, 2022
					Not filled	Friday, April 22, 2022

ISSUE	IssueStatus	Category	Due Date
eCommerce Approach with new vendors	(3) Closed	(4) Deliverables	Monday, November 08, 2021
Open position for Project Manager	(3) Closed	(2) Resources	

ITDomain	PROJECT NAME	Last Published Date	Submitted Reports
CCE	eCommerce Implementation	13-May-22	1

#Issues	#Risks
2	9

Overview of Project Status Report

PM MATURITY LEVEL
EVALUATION

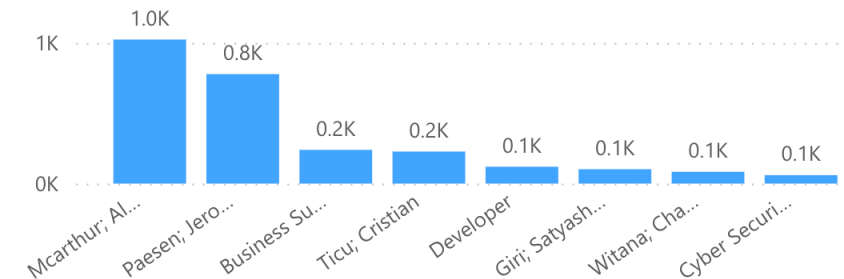
Project meets KPI for Silver level

NO

Resource Overview

Resource Name	Task Name	Workload
Business Subject Matter Expert	Business SME	240
Cyber Security	Security	60
Developer	Web Integrator	120
Giri; Satyashexhar	IAM SME	102
Mcarthur; Alison	IT PM	1024
Total		490

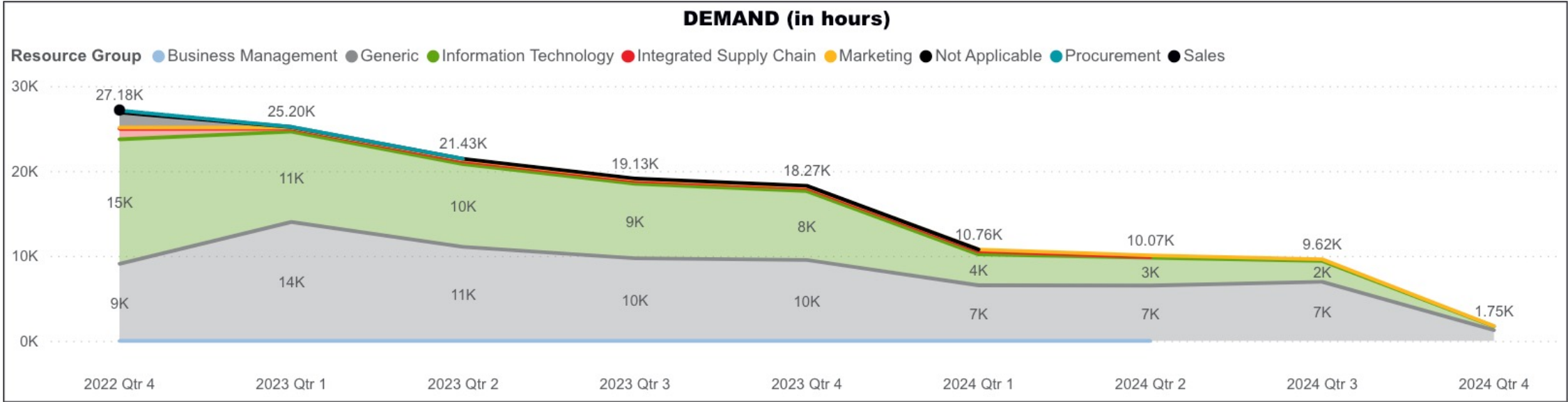
WORKLOAD PER RESOURCES (IN HOURS)





Resource Demand plan for next 24 months

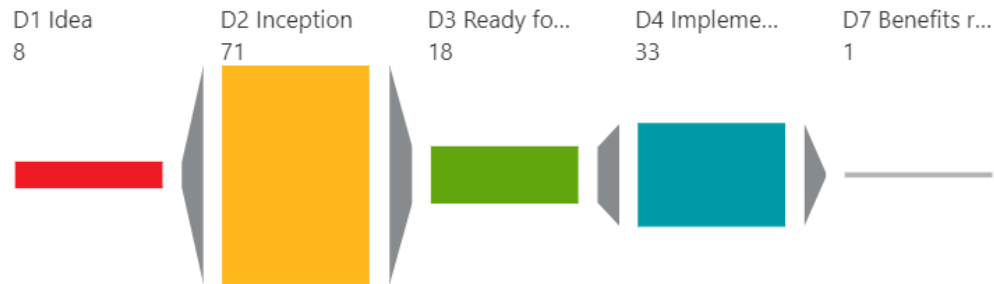
Collaborative CAD (Onshape)	eCommerce Implementation	eOrder Migration	FP&A & Consolidation	iGPS - Integrated Program management	NextGen PLM	ORION	Parameteric Design	QMS Landscape Digitize	Requirements Management
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DEMAND in FTEs (1 FTE = 2088h/year; 174h/month)

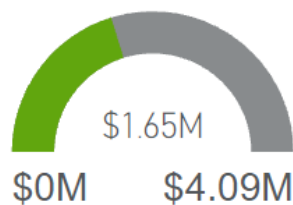
Year	2022			2023												2024	
Project Name	October	November	December	January	February	March	April	May	June	July	August	September	October	November	December	January	February
Collaborative CAD (Onshape)	2.7	5.5	5.5	3.0	2.8	3.3	2.8	3.3	3.1	3.0	3.3	3.0	3.1	3.1	3.0		
eCommerce Implementation	2.5	5.1	4.5	1.0	0.9	1.1	0.3										
eOrder Migration	0.1	0.2			4.6	6.6	5.7	6.6	6.3	6.0	6.6	6.0	6.3	6.3	6.0	6.6	6.0
FP&A & Consolidation	0.1	0.1	0.1	0.2	2.4	3.0	2.6	3.0	3.5	2.2	2.4	2.2	2.3	2.3	2.2	0.1	
iGPS - Integrated Program management	2.5	5.0	4.9	5.4	9.1	5.7	1.8	2.1	2.0	1.9	2.1	1.9	1.8	1.5	1.4	1.6	1.4
NextGen PLM	2.0	3.9	3.9	10.3	9.1	10.5	9.3	10.7	10.3	9.8	10.7	9.8	10.3	10.3	10.0	10.4	9.4
Total	35.9	65.9	54.4	42.3	49.3	53.2	44.6	39.8	38.8	35.8	39.0	35.1	36.5	36.2	32.2	21.9	19.4

PROJECTS BY PHASE

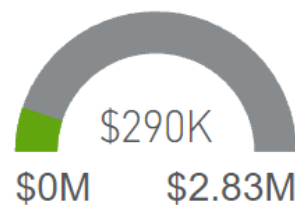
ALL PROJECT
COUNT

131

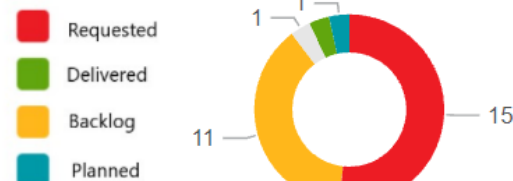
ACTUAL CAPEX



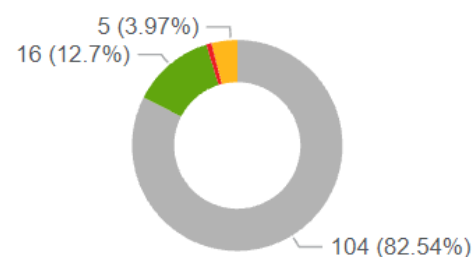
ACTUAL OPEX



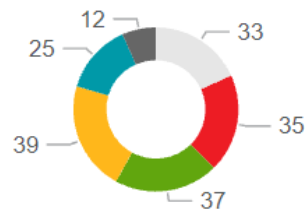
DELIVERABLES BY STATUS



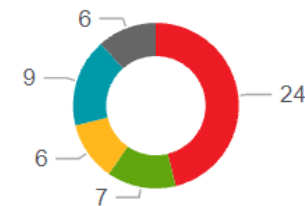
STATUS OVERVIEW

114
ACTIVE RISKS56
ACTIVE ISSUES

RISKS BY CATEGORY



ISSUES BY CATEGORY



PROJECTS OVERVIEW

Domain	Phase	IO	Project Name	Owner Name	Link	Project Last Published Date	Percent Complete	Project Finish Date	Status	AOP	STRAP	DTO	On Time
CCE	D2 Inception	0	Customer Experience	Radu; Adrian	Link	13-Apr-22	0%	27-Jun-23					
CCE	D3 Ready for review	0	Digital MKT - Garrettmotion Website Migration	Robu; Cristian	Link	23-Feb-22	77%	04-Jun-22					
CCE	D2 Inception	0	Garrett Mobile App Evolution	Robu; Cristian	Link	01-Feb-22	0%	16-Nov-22					
CCE	D2 Inception	0	Integrated Forecasting & Planning	Mcarthur; Alison	Link	31-Jan-22	12%	30-Sep-22					
CCE	D2 Inception	0	NPS – Net Promotor Score	Tanase; Cristian	Link	31-Jan-22	0%	30-Dec-22					
CCE	D2 Inception	0	OEIAM Process Digitization	Giri; Satyashekhar	Link	31-Jan-22	0%	02-Sep-22					
CCE	D4 Implementation	30501	Pricing Intelligence	Giri; Satyashekhar	Link	28-Apr-22	12%	31-Dec-22					
CCE	D2 Inception	0	Real Time machine translation	Robu; Cristian	Link	01-Feb-22	0%	15-Feb-23					
EIM	D3 Ready for review	33500	E2E Supply chain transformation - Planning PCA	Walser; Raphael	Link	04-May-22	0%	31-Dec-23					
EIM	D1 Idea	0	MDM Process & Platform to automatize Data Governance	Ripoche; Damien	Link	02-Sep-21	0%	31-Dec-22					
EIM	D2 Inception	0	SAP Application Support Transition	Petonjic; Asmir	Link	11-May-22	93%	10-Jun-22					
ENG	D2 Inception	0	Engineering data management	Smolnik; Dora	Link	11-May-22	0%	31-Jul-22					

Aftermarket

Customer Management

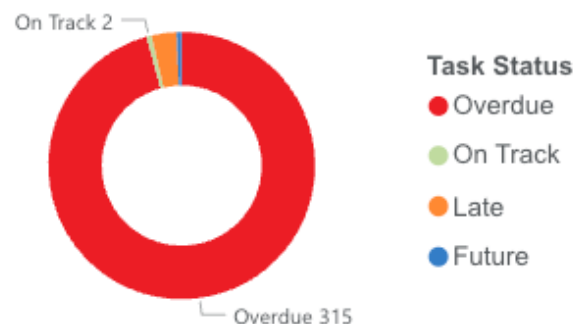
Engineering

Finance

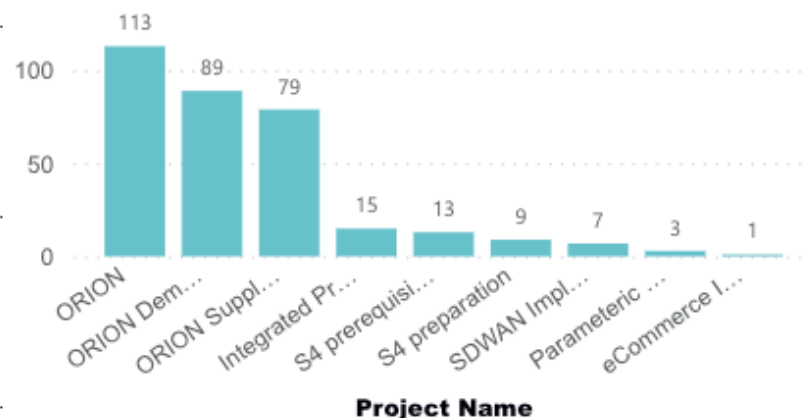
Information Technology

Integrated Supply Chain

Actions by Status



Count of actions by Project



Actions

416

On Track Actions

6

Late Actions

10

Future Actions

2

Overdue Actions

398

Completed Actions

(Blank)

Overdue Late On Track Future Completed

KPI	Action	Link	Start	Finish	Progress	Bucket Name	Effort (Hours)	Effort Completed (Hours)	Effort Remaining (Hours)
◆	Establish Major incident management in E-bonding	Link	9/6/2021 9:00:0...	10/14/2022 5...	0%	OpenSystem	10.20	2.00	8.20
◆	Expedite Termination kick off call with Verizon	Link	9/7/2021 9:00:0...	10/10/2022 5...	0%	Legal and Procure...	11,400.00	0.00	11,400.00
▲	Expedite migration in TLV and Brno	Link	9/7/2021 9:00:0...	10/21/2022 5...	0%	Sites	2,352.00	0.00	2,352.00
▲	Identify Pros and cons of different approaches of Verizon termination	Link	9/7/2021 9:00:0...	10/21/2022 5...	0%	Legal and Procure...	4,704.00	0.00	4,704.00
▲	Project Plan Review and Sign Off	Link	9/7/2021 9:00:0...	10/28/2022 5...	0%	Portfolio	2,392.00	0.00	2,392.00
▲	Alignment with enterprise architect board to finalise HLD format	Link	9/7/2021 9:00:0...	10/31/2022 5...	0%	OpenSystem	2,400.00	0.00	2,400.00
▲	HLD documents to be made available in specific location	Link	9/7/2021 9:00:0...	10/31/2022 5...	0%	OpenSystem	2,400.00	0.00	2,400.00
◆	follow up with LNS for quote	Link	2/21/2022 9:00:...	2/21/2022 5:...	0%	QM	0.00	0.00	0.00
◆	Set up a workshop with SAP for QM	Link	2/21/2022 9:00:...	2/21/2022 5:...	0%	QM	0.00	0.00	0.00
◆	Vendor Hierarchy - model design	Link	2/22/2022 9:00:...	9/30/2022 5:...	0%	Vendor Master Dat...	3,816.00	0.00	3,816.00
◆	• Evaluation Criteria & Methodology Agreement with Garrett IT and ...	Link	3/10/2022 9:00:...	3/31/2022 5:...	0%	QM	128.00	0.00	128.00
◆	• Conduct Workshops, Online meeting to finalize & agree Business P...	Link	4/1/2022 9:00:0...	6/30/2022 5:...	0%	QM	520.00	0.00	520.00
◆	Business Logic	Link	4/13/2022 9:00-	4/13/2022 9-	0%	Sprint 1	0.00	0.00	0.00
Total							173,396.50	24,673.36	148,723.14

Implementační cesta...

Implementace

- Nástroj
- Šablony
- Web help

Školení

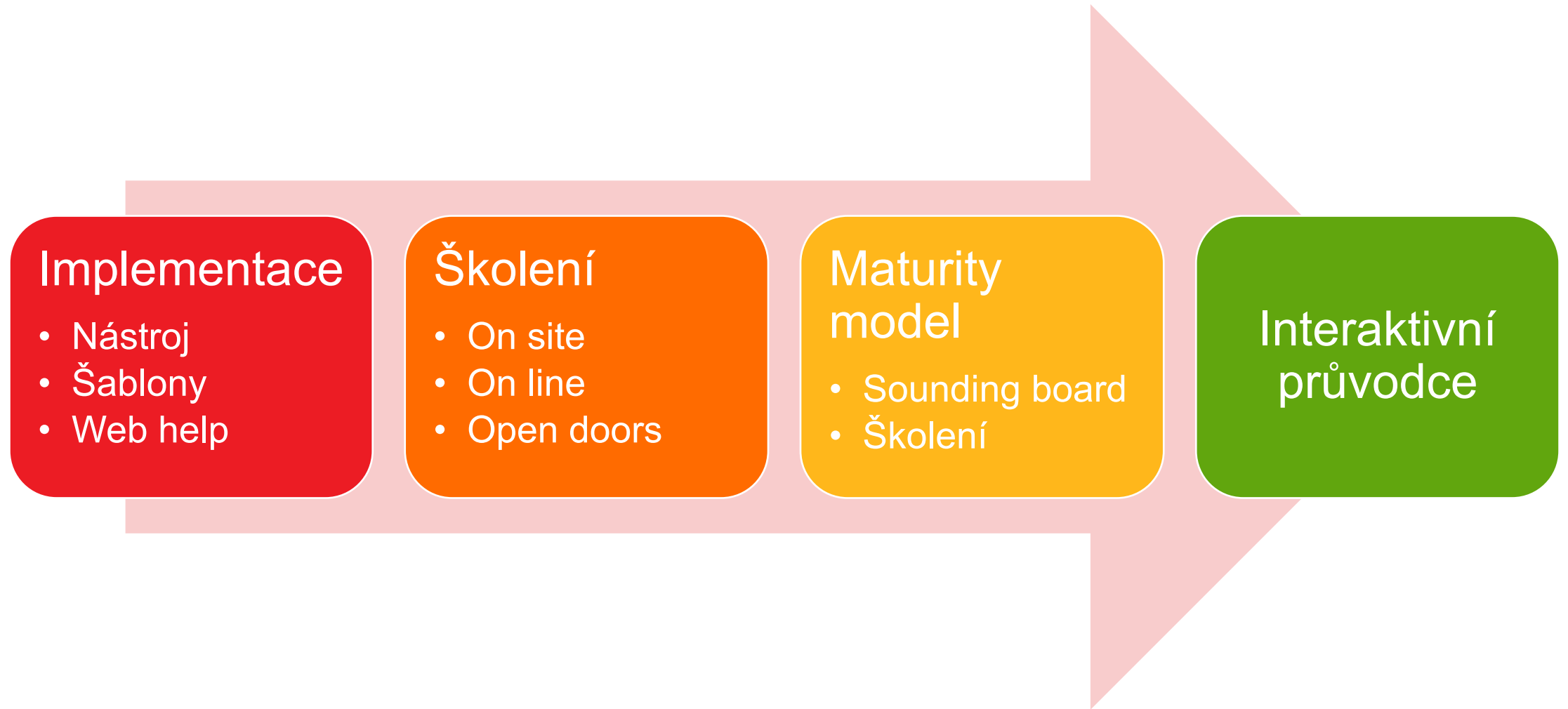
- On site
- On line
- Open doors

Maturity model

- Sounding board
- PMO → PM



Implementační cesta...

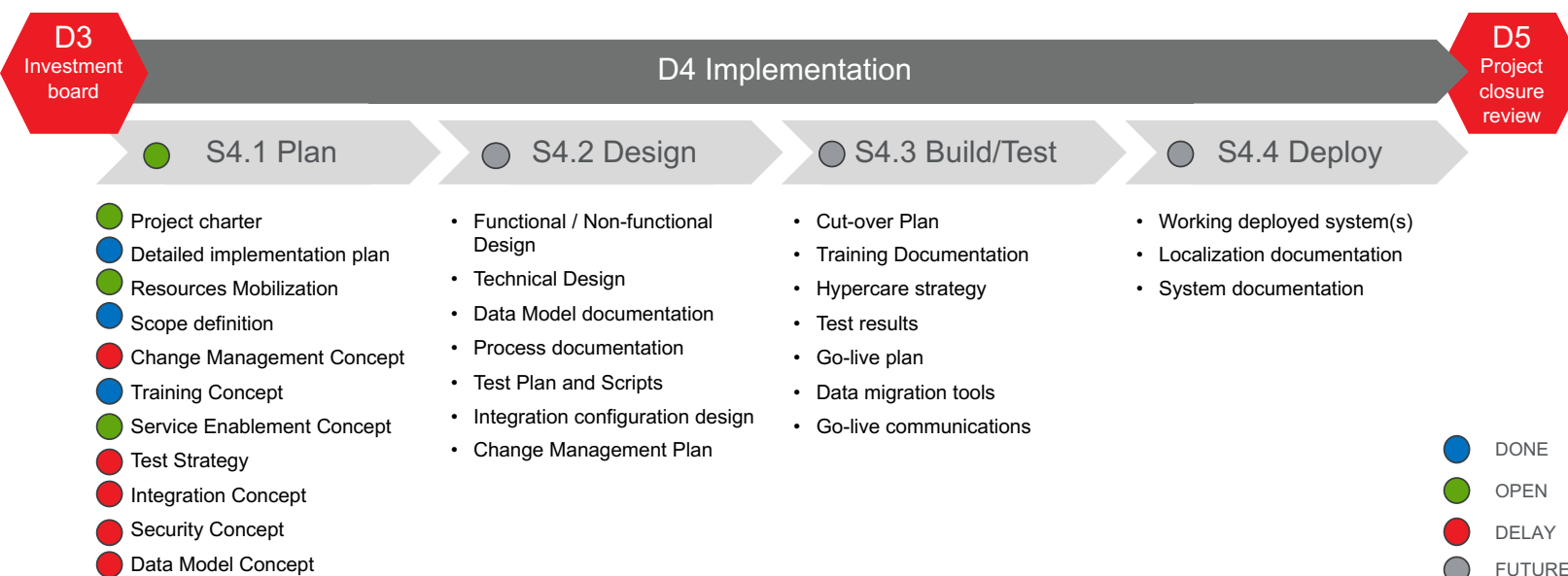


Project management methodology with control points

Each implementation step we vizulize mandatory deliverables and templates



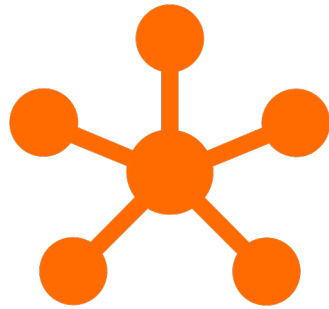
Focus on the IMPLEMENTATION part of our journey



QA PMO Checklist ☆

Att. ▾	Outcome ▾	Phase ▾	Sub Phase ▾	State ▾
	Project Charter	D2 Inception		Open
	High Level Project Plan	D2 Inception		Open
	Business case	D2 Inception		Open
	Architecture assessments	D2 Inception		Approved
	Cyber Security Architecture Standard Mana...	D2 Inception		Open
	Skill requests	D2 Inception		Open
	Financial plan	D4 Implementation	S4.1 Plan	Open
	Deliverables	D4 Implementation	S4.1 Plan	Open
	Detailed implementation plan	D4 Implementation	S4.1 Plan	Open
	Resources Mobilization	D4 Implementation	S4.1 Plan	Open
	Service Enablement Concept	D4 Implementation	S4.1 Plan	Open
	Test Strategy	D4 Implementation	S4.1 Plan	Open
	Integration Concept	D4 Implementation	S4.1 Plan	Open
	Data Model Concept	D4 Implementation	S4.1 Plan	Open
	Organization chart	D4 Implementation	S4.1 Plan	Open
	MSA	D4 Implementation	S4.1 Plan	Open
	SOW	D4 Implementation	S4.1 Plan	Open
	PO	D4 Implementation	S4.1 Plan	Open
	Technical Design	D4 Implementation	S4.2 Design	Open
	Data Model documentation	D4 Implementation	S4.2 Design	Open
	Process documentation	D4 Implementation	S4.2 Design	Open
	Cut-over Plan	D4 Implementation	S4.3 Test/Build	Open
	Training Documentation	D4 Implementation	S4.3 Test/Build	Open
	Hypercare strategy	D4 Implementation	S4.3 Test/Build	Open
	Business Value realization	D4 Implementation	S4.3 Test/Build	Open

Co bych dnes udělal jinak



VŠECHNO

1. FORMÁLNĚ INICIOVAT PROJEKT
2. DETAILNÍ ANALÝZU ZAJINTERESOVANÝCH STRAN
3. DELEGOVAL ZODPOVĚDNOST
4. NEŠEL BYCH HLAVOU PROTI ZDI
5. POSTAVIL SILNÝ MULTIFUNKČNÍ TÝM



NIC

~~1. FORMÁLNĚ INICIOVAT PROJEKT~~

- ZTRÁTA ČASU
- „Better asked for forgiveness than for approval“

~~2. DETAILNÍ ANALÝZU ZAJÍMAJÍCÍCH STRAN~~

- AKCEPTUJ CO NEZNÁŠ, BUĎ PŘIPRAVEN REAGOVAT

3. DELEGOVAL ZODPOVĚDNOST

- NENAUČIL BYCH SE

4. NEŠEL BYCH HLAVOU PROTI ZDI

- NEBYLO BY NIC Z TOHO CO MÁME

5. POSTAVIL SILNÝ MULTIFUNKČNÍ TÝM

- ANO, ALE NEJSOU LIDI

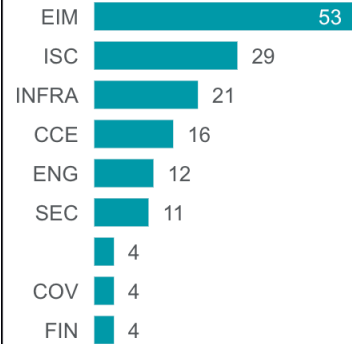


CASH
IS
KING



Přeji Vám dobrý vítr do plachet a
hlavně vyberte si
dobře s kým budete
plout!!!





RBS

- ☐ (Blank)
- ☐ IT.CCE
- ☐ IT.CCE.Commercial
- ☐ IT.CCE.CRM
- ☐ IT.CCE.Digital MKT
- ☐ IT.CCE.EDI
- ☐ IT.CCE.eOrder
- ☐ IT.CCE.UX
- ☐ IT.CDIO
- ☐ IT.COV
- ☐ IT.COV.DevOps
- ☐ IT.COV.E4E
- ☐ IT.EIM
- ☐ IT.EIM.Application Support
- ☐ IT.EIM.Application Support.App...
- ☐ IT.EIM.Application Support.App...
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- ☐ IT.EIM.Application Support.Ena...

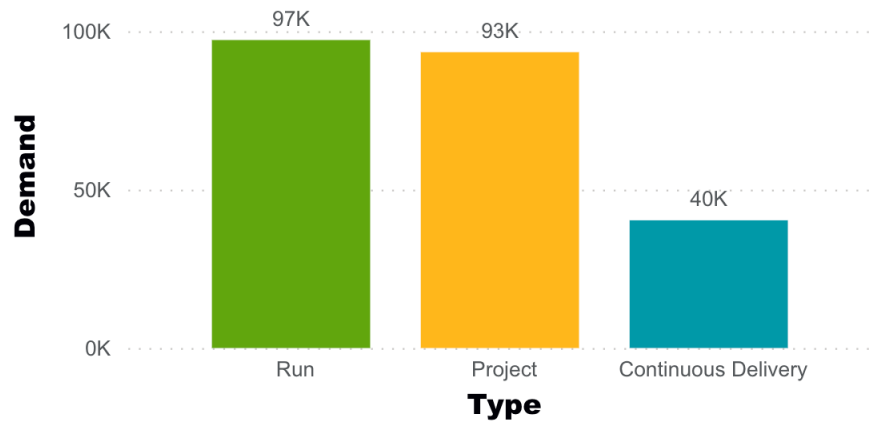
AVAILABILITY HEATMAP [IN HOURS]

Year	2022								2023						Total
Resource Name	June	July	August	September	October	November	December	Total	January	February	March	April	May	Total	Total
A G; Krishna Kumar	0	0	0	0	0	0	0	0	176	160	184	160	184	864	864
A S; Elangovan	0	0	0	0	0	0	0	0	176	160	184	160	184	864	864
A; Jayaasree	0	0	0	0	0	0	-8	-8	176	160	184	160	184	864	856
Adhikary; Hitesh	-48	-45	-50						176	160	184	160	184	864	533
Alathur; Ramesh	0	-17	-18						70	64	74	64	74	346	246
Amate; Maria	-1	-1	-1						176	160	184	160	184	864	859
Amaya; Patricia	0	0	0						176	160	184	160	184	864	1,384
Ananthaiah; Chandrashekhar	170	114	178						176	160	184	160	184	864	1,998
Annamalai; Kamalanathan	51	49	54						51	47	54	47	54	252	610
Antonymsamy; Johnkennedy													184	184	184
Arputhanathan; Flourida	-8	-7	-8						176	160	184	160	184	864	810
Asir; Mohamed	1	1	1						176	160	184	160	184	864	948
Augste; Jan	-44	-31	-34						-32	-29	-34	-29	-34	-159	-395
B S; Bala Sanger	58	45	40						20	10	24	10	24	100	438
Total	-2,869	-4,228	-2,633	-2,003	-1,320	-332	232	-14,26	20,044	18,349	22,23	20,34	24,39	105,	91,103
									1		5	4	4	364	

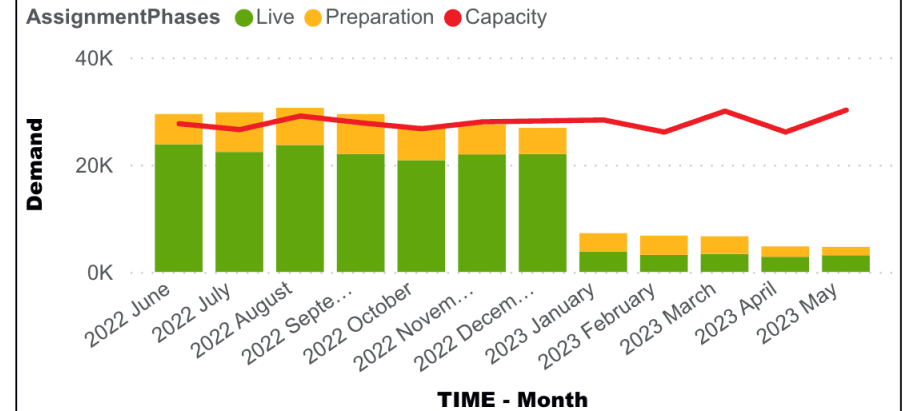
Work assignment

Initiative Name	Assigned work
Bring Your Own Device (BYOD)	15
Mobile devices and subscriptions	212
Mobile Endpoint Security (MES)	6
Total	234

Demand by Initiative Type



CAPACITY / DEMAND (FULL RESOURCE POOL)





Ďakujem za pozornosť
