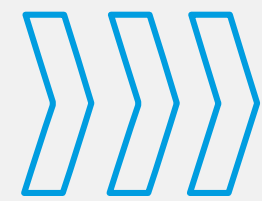


Hybrid-Projects: Identification & Tailoring

Hybrid Projects: Identification & Tailoring



Introduction



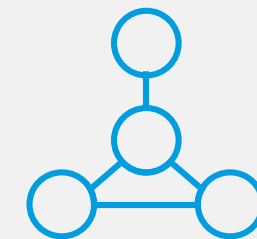
Project
categorization



Project scope



Project schedule



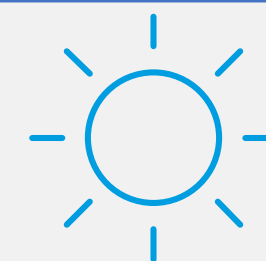
Project
organization



Project costs

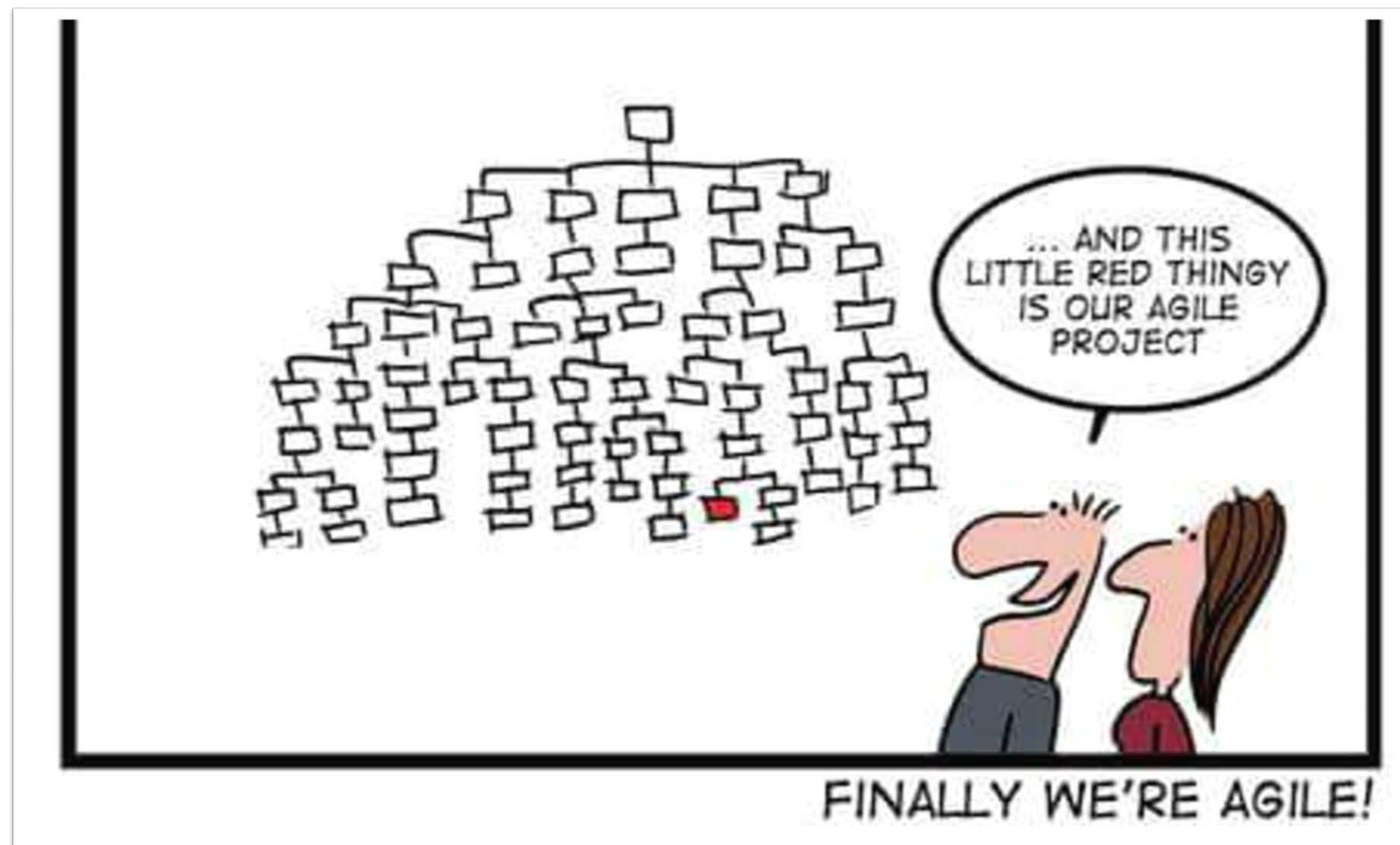


Project
controlling

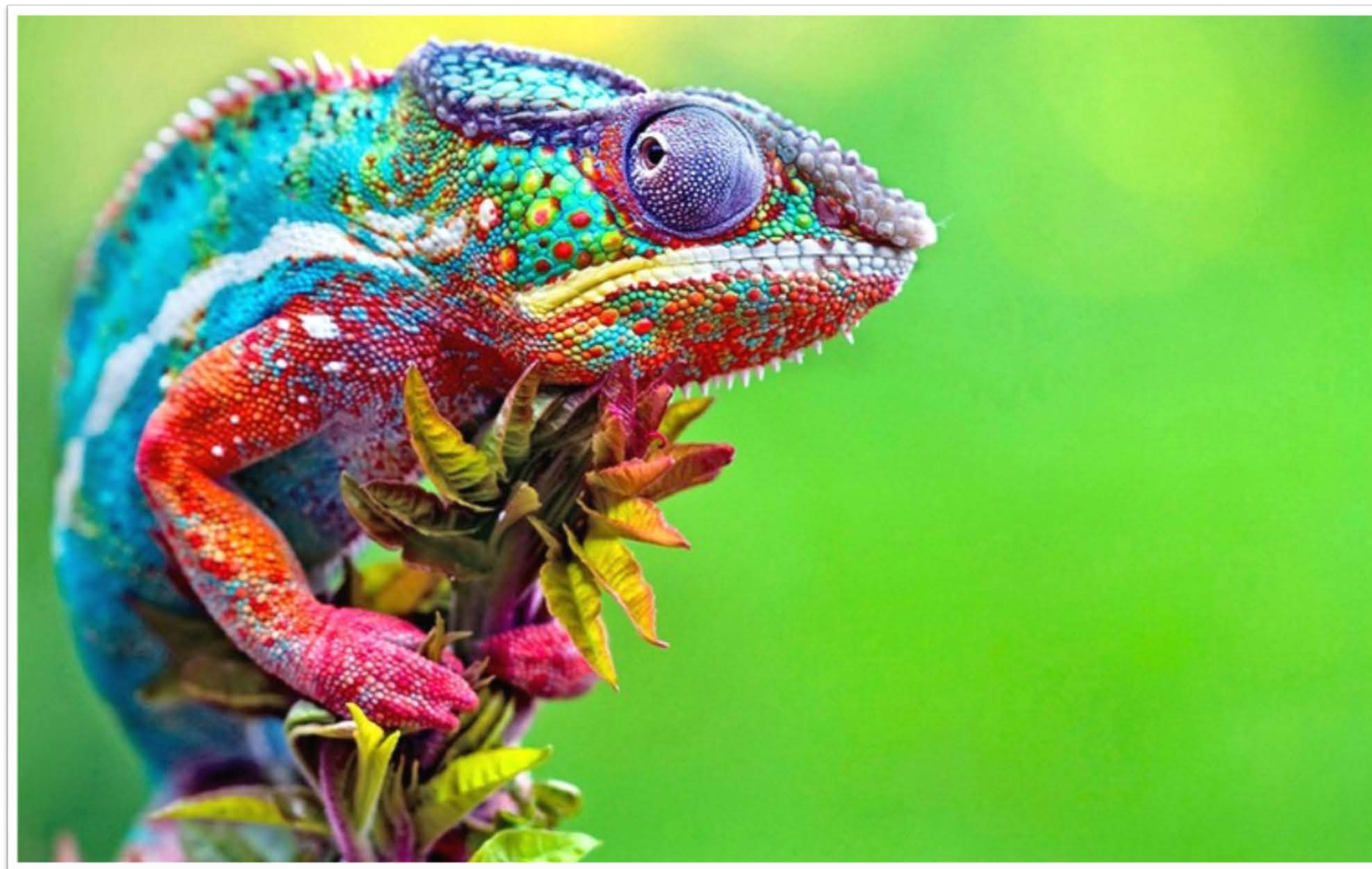


Summary

We are already agile ...



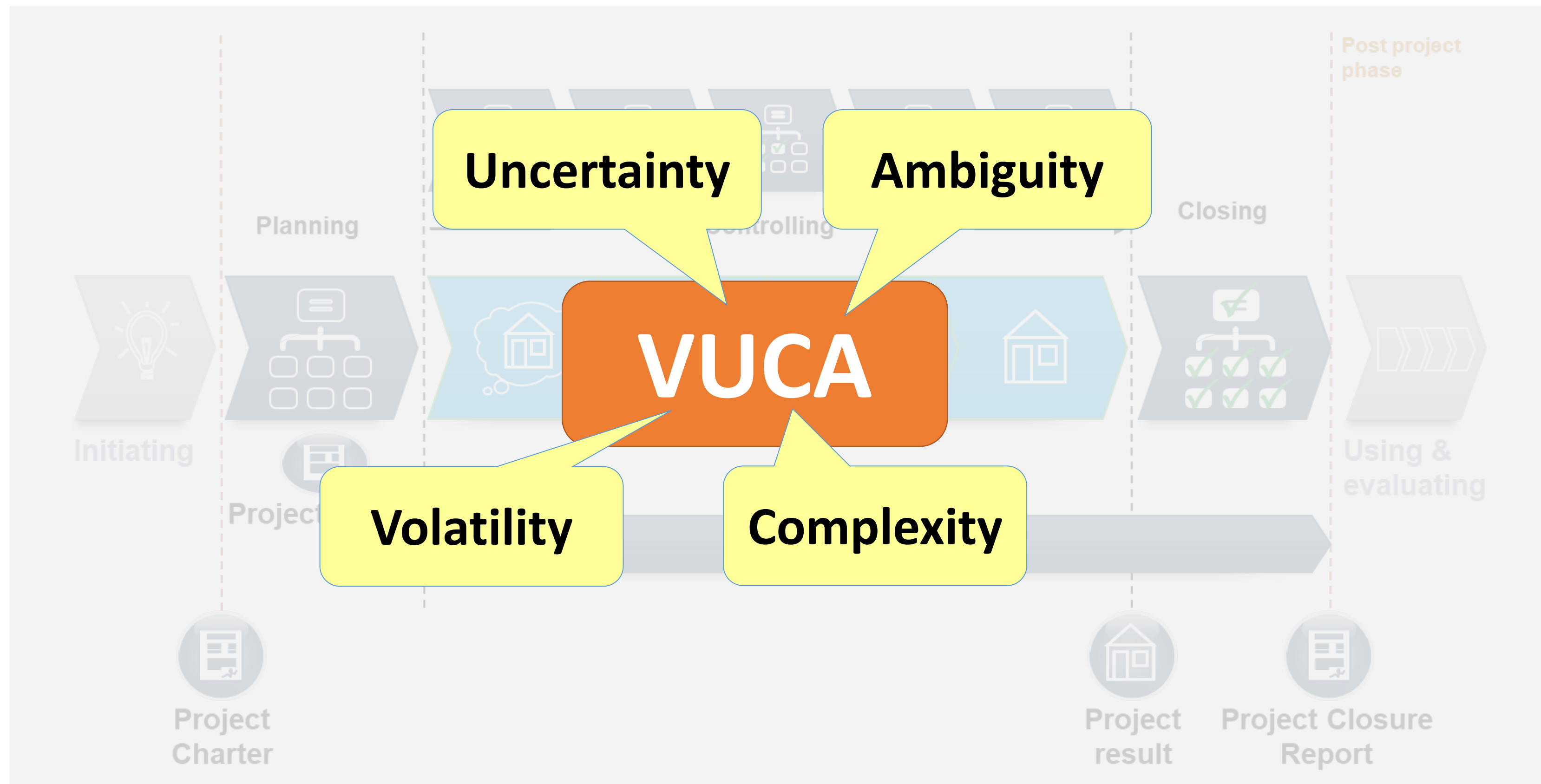
It's about adoption ...



Project management processes



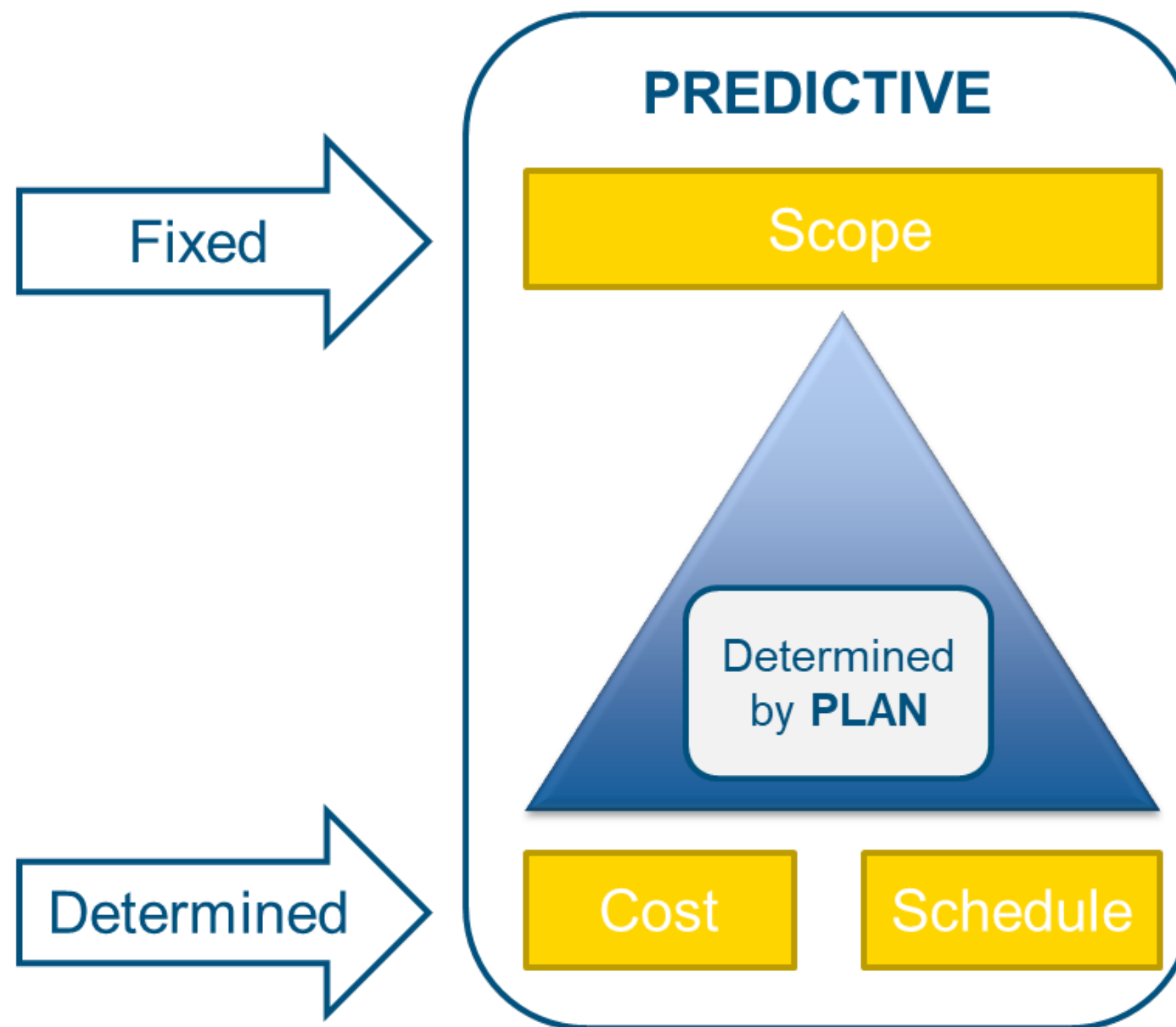
Introduction



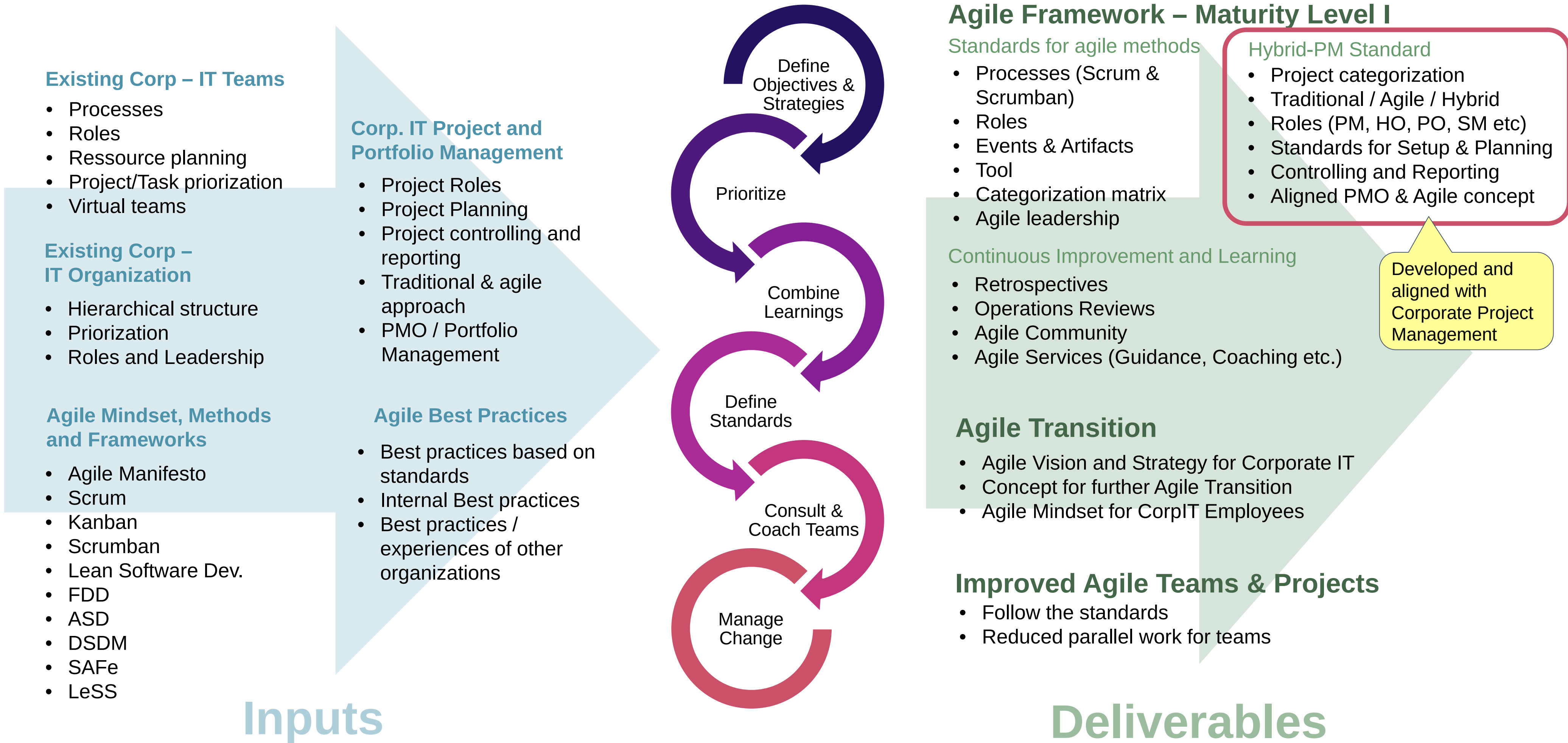
„Predictive“ vs. „Agile“



Introduction



SWAROVSKI CORPORATE IT AGILE FRAMEWORK

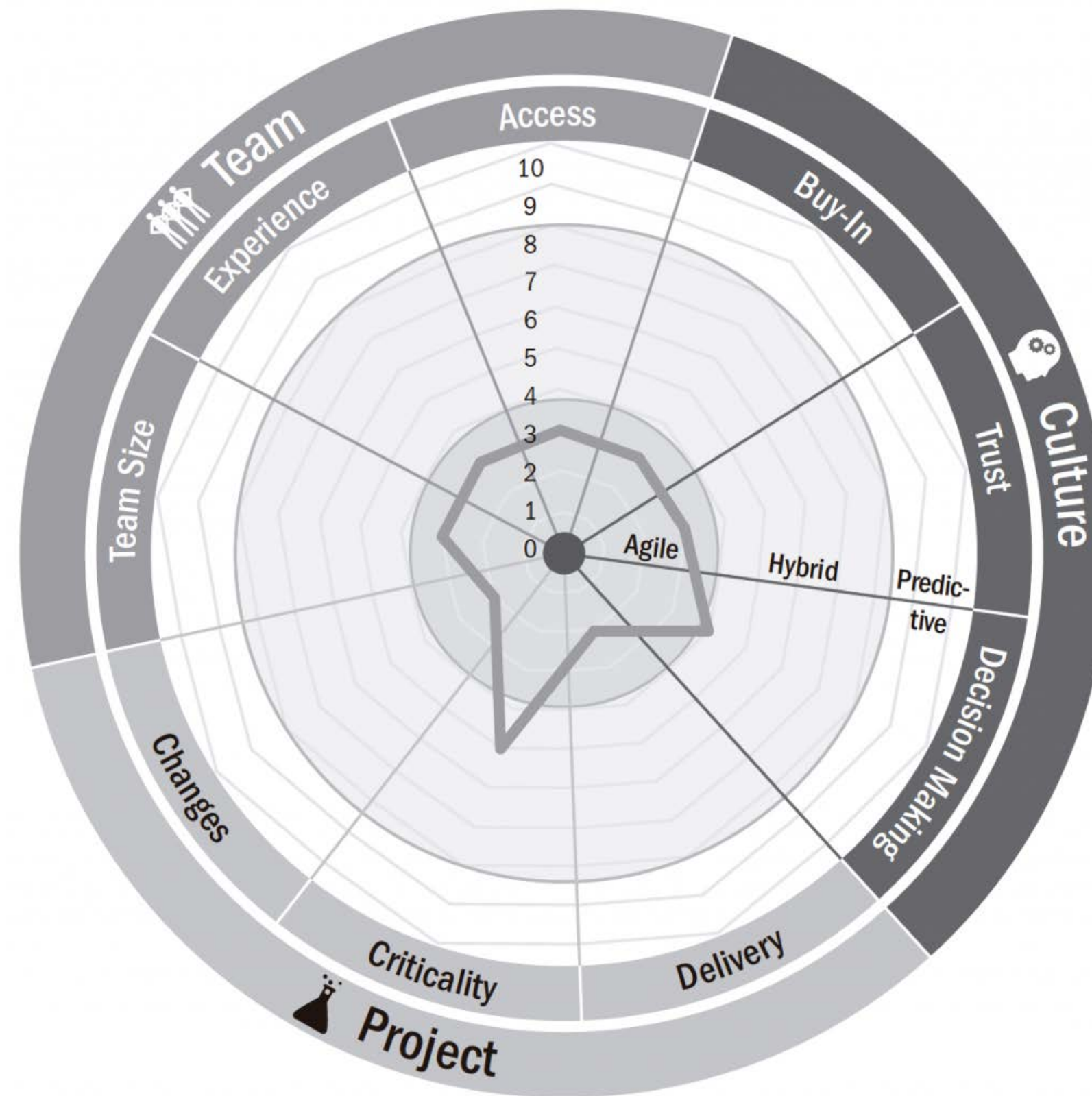


Project categorization

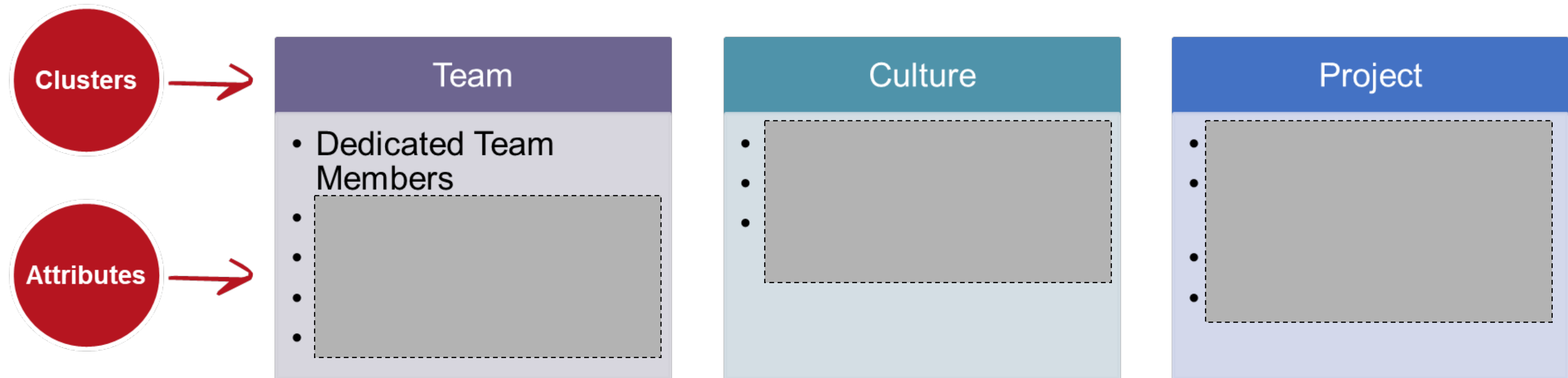


PMI:
Agile Suitability Assessment

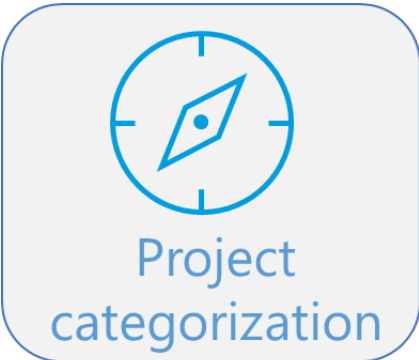
Possible basis for
environment specific
assessments



Project categorization



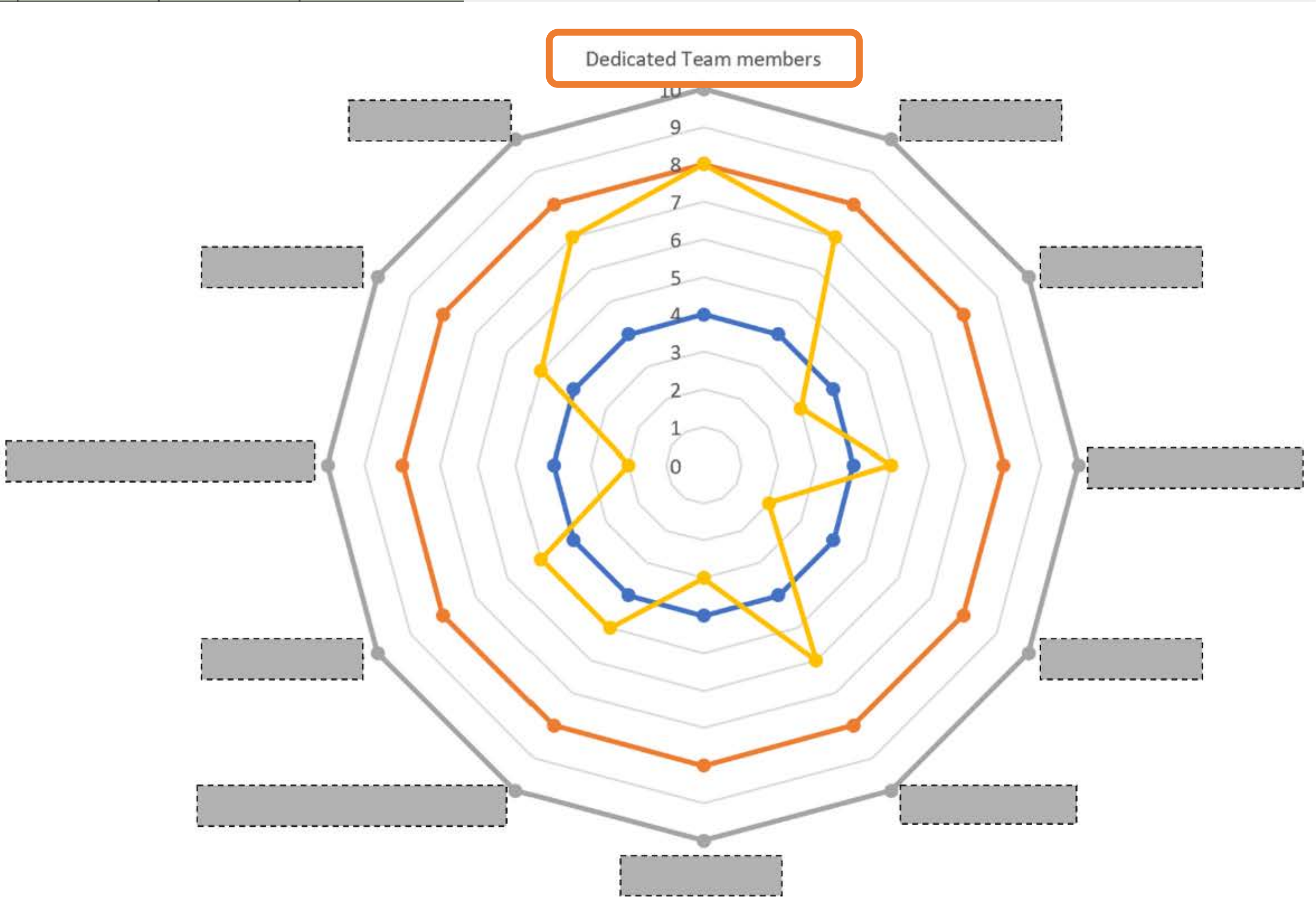
Project categorization



Cluster	No	Attribute	Agile	Hybrid	Predictive	Project X Evaluation
Team	1	Dedicated Team members	4	8	10	8
	2					
	3					
	4					
	5					
Culture	6					
	7					
	8					
Project	9					
	10					
	11					
	12					

- Agile
- Hybrid
- Predictive
- Project X Evaluation

Result:
Customized
Spider Diagram



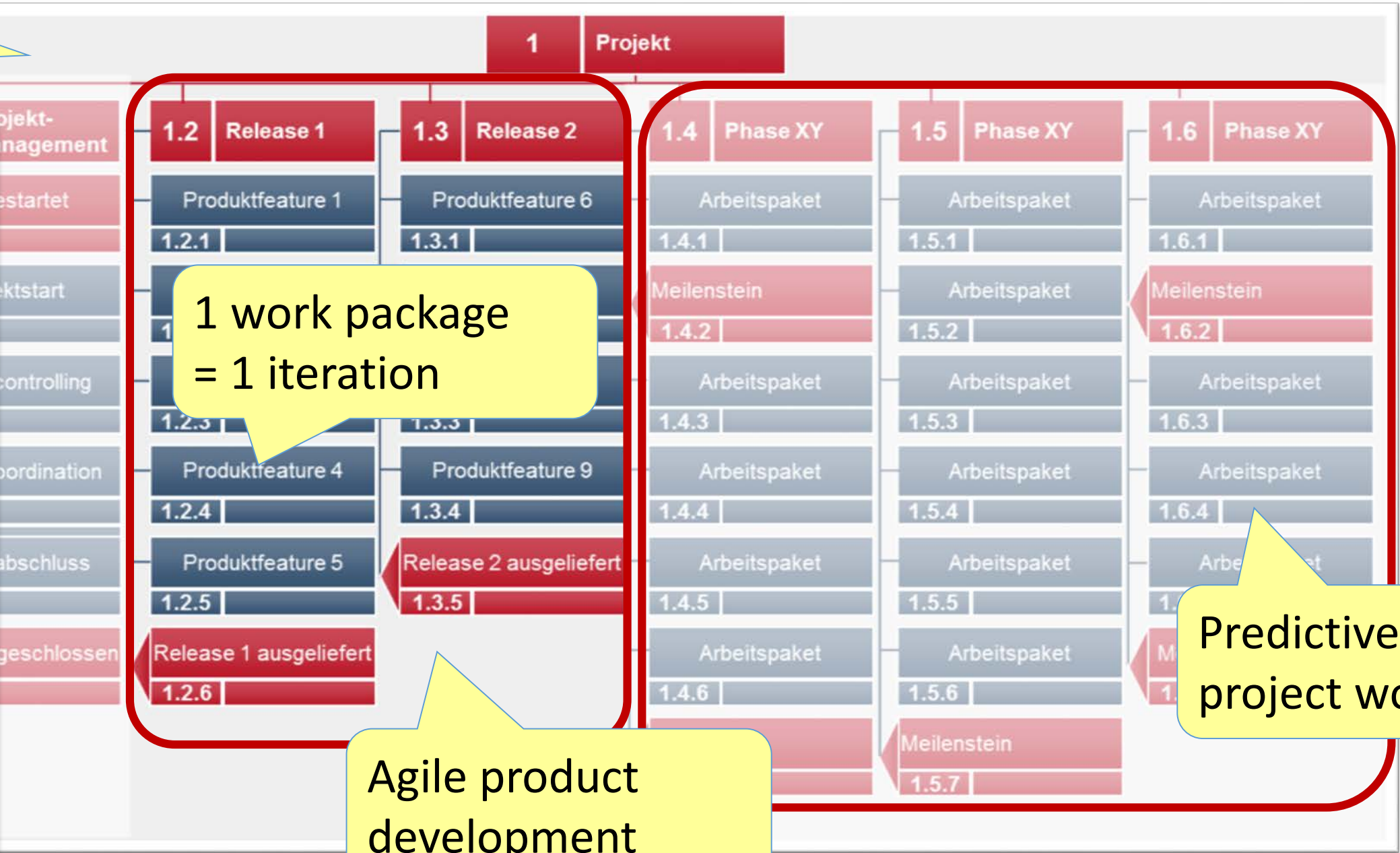
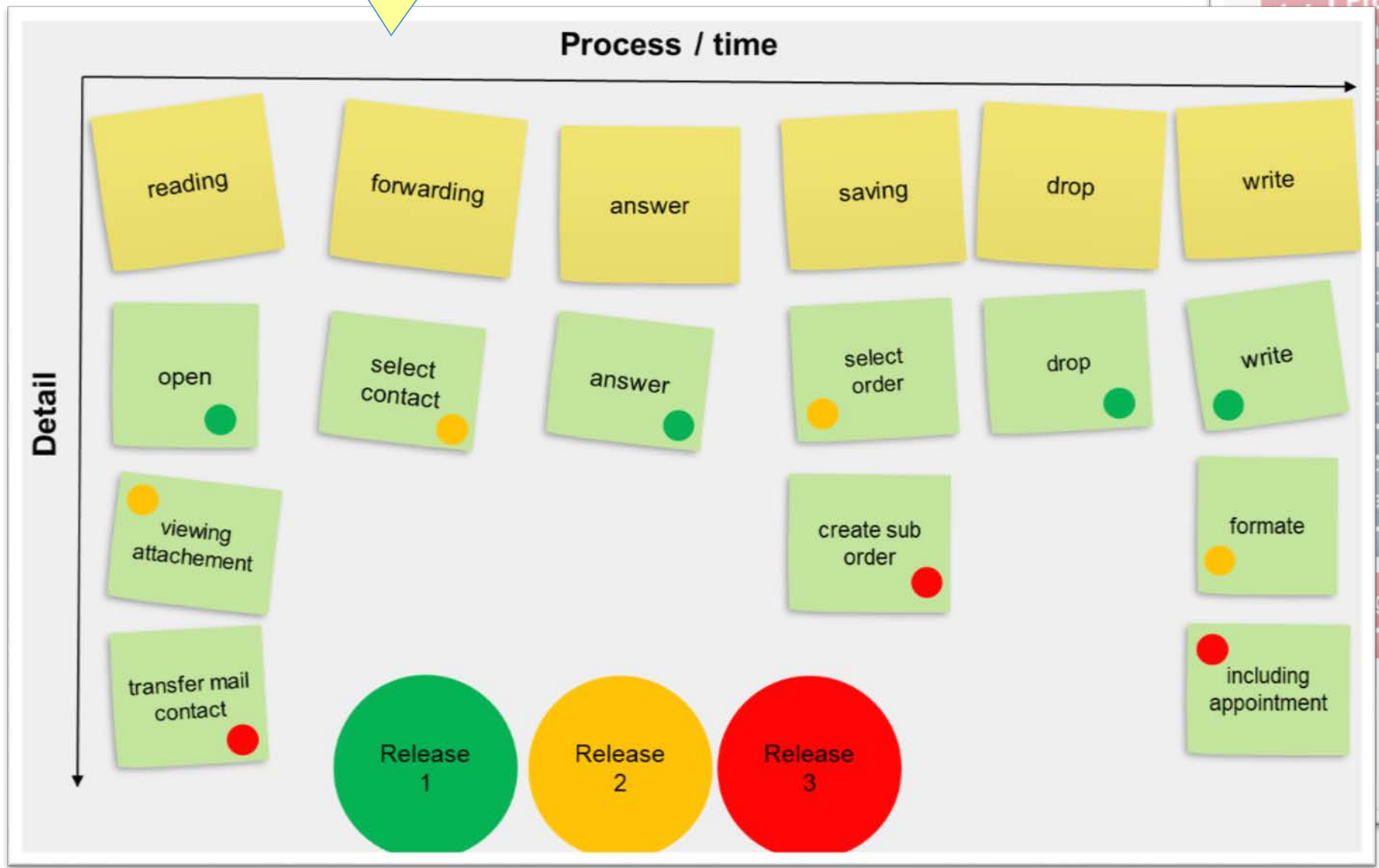
Project scope



Project scope

Story Mapping

Work Breakdown
Structure



Predictive
project work

Agile product
development

User stories

As a [role] I want to [function]
so that [value]



Initial Product Backlog
(Epics, Features, User Stories, ...)

Project organization



Overlapping
of predictive
and agile
roles

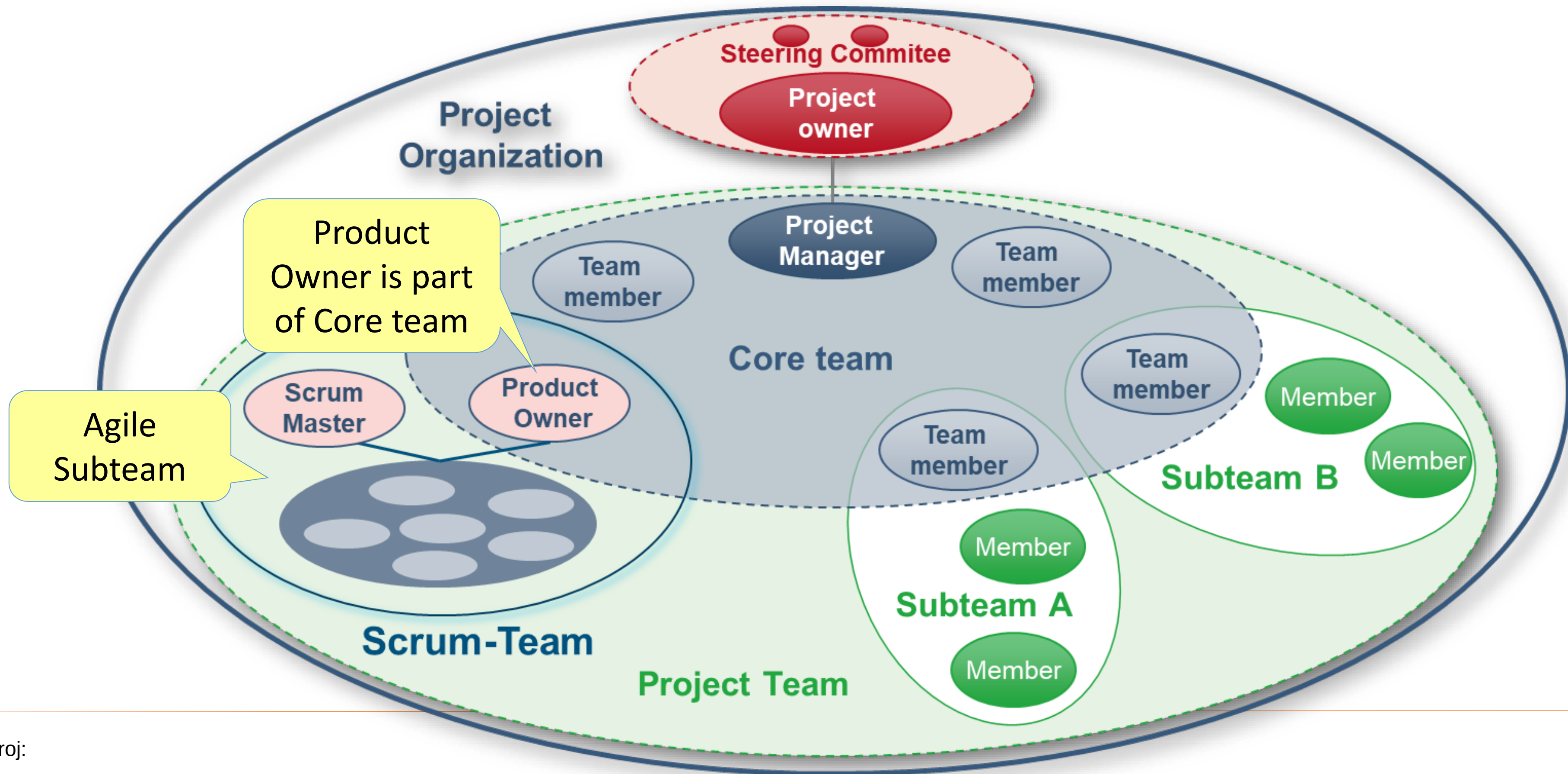


Clarify and
delimit needed
roles

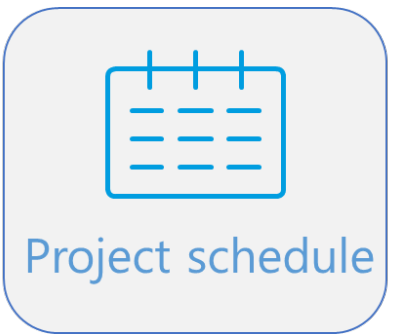
Commitment
to needed roles
is a **critical**
success factor

Take care on
different
leadership
styles

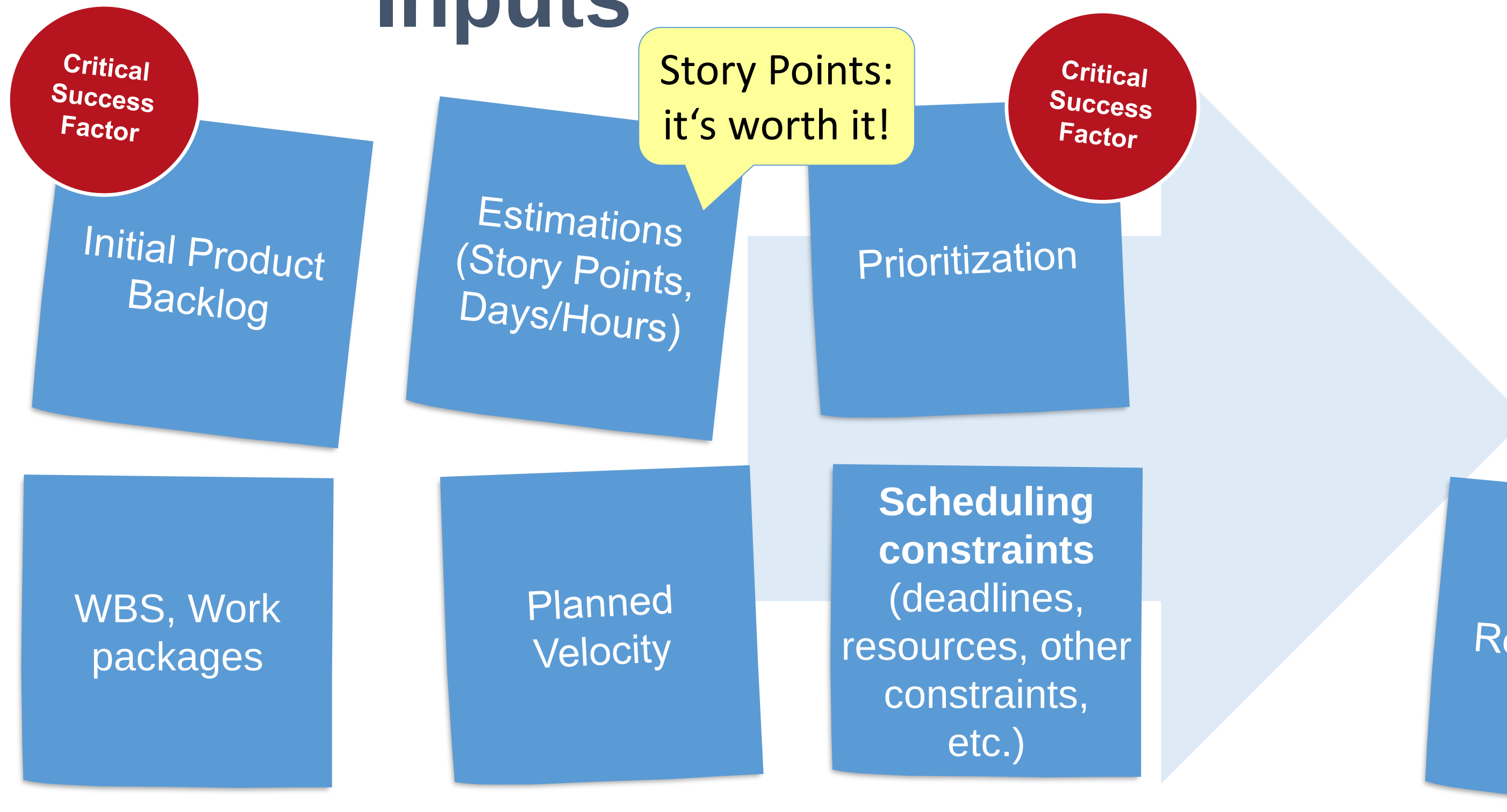
Project organization



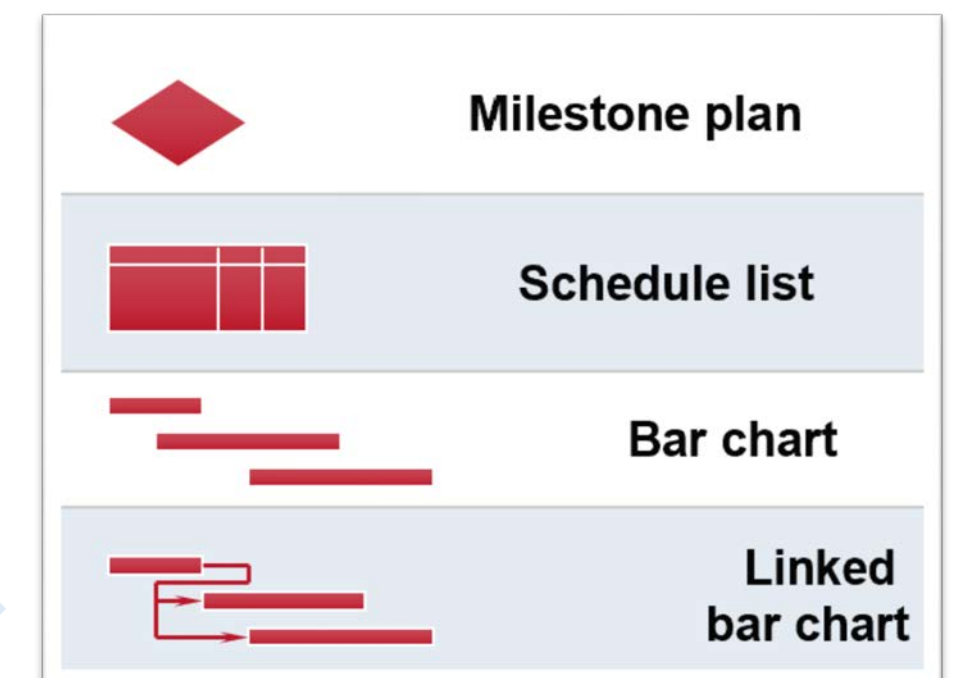
Scheduling



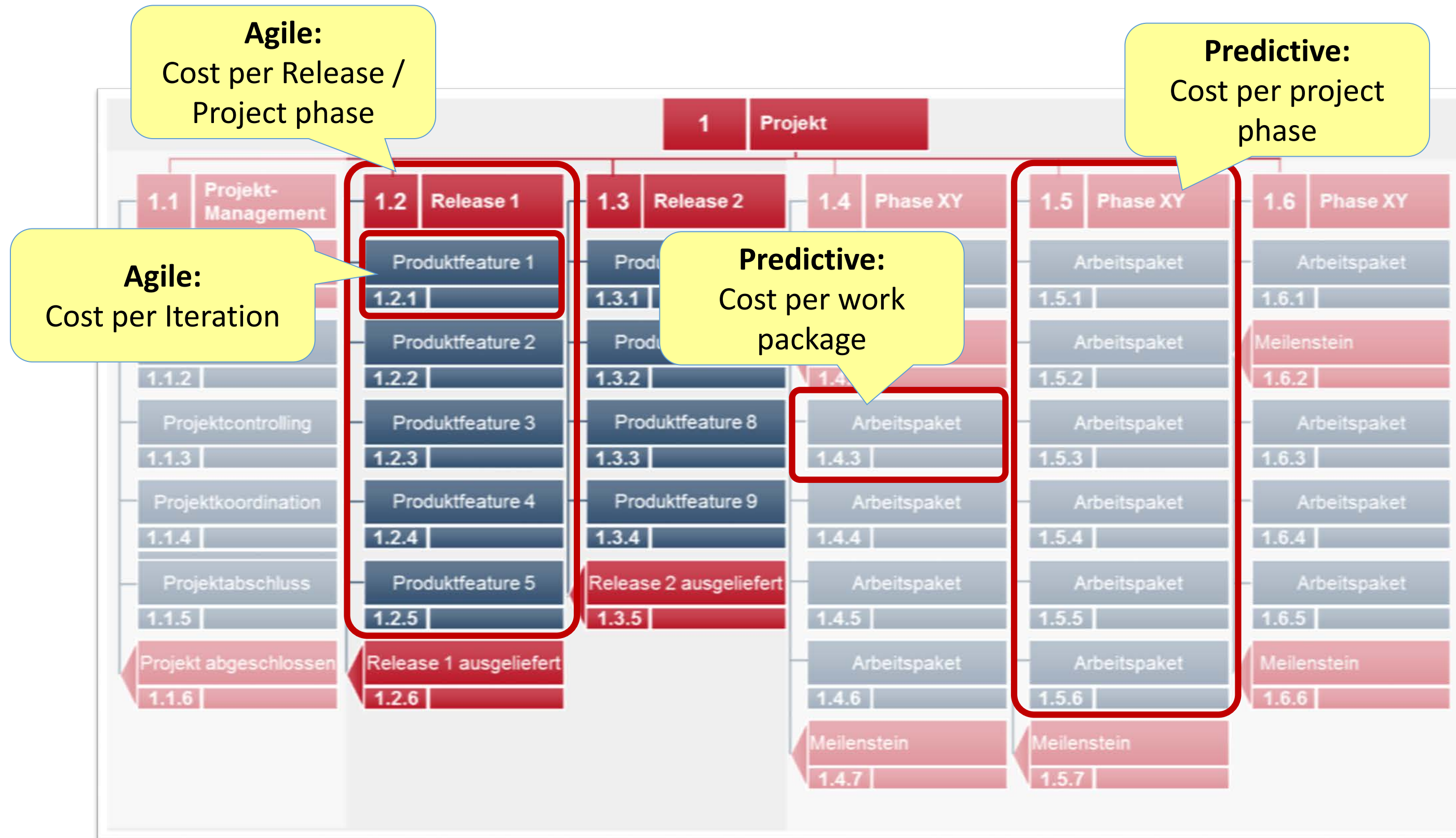
Inputs



Outputs



Project costs

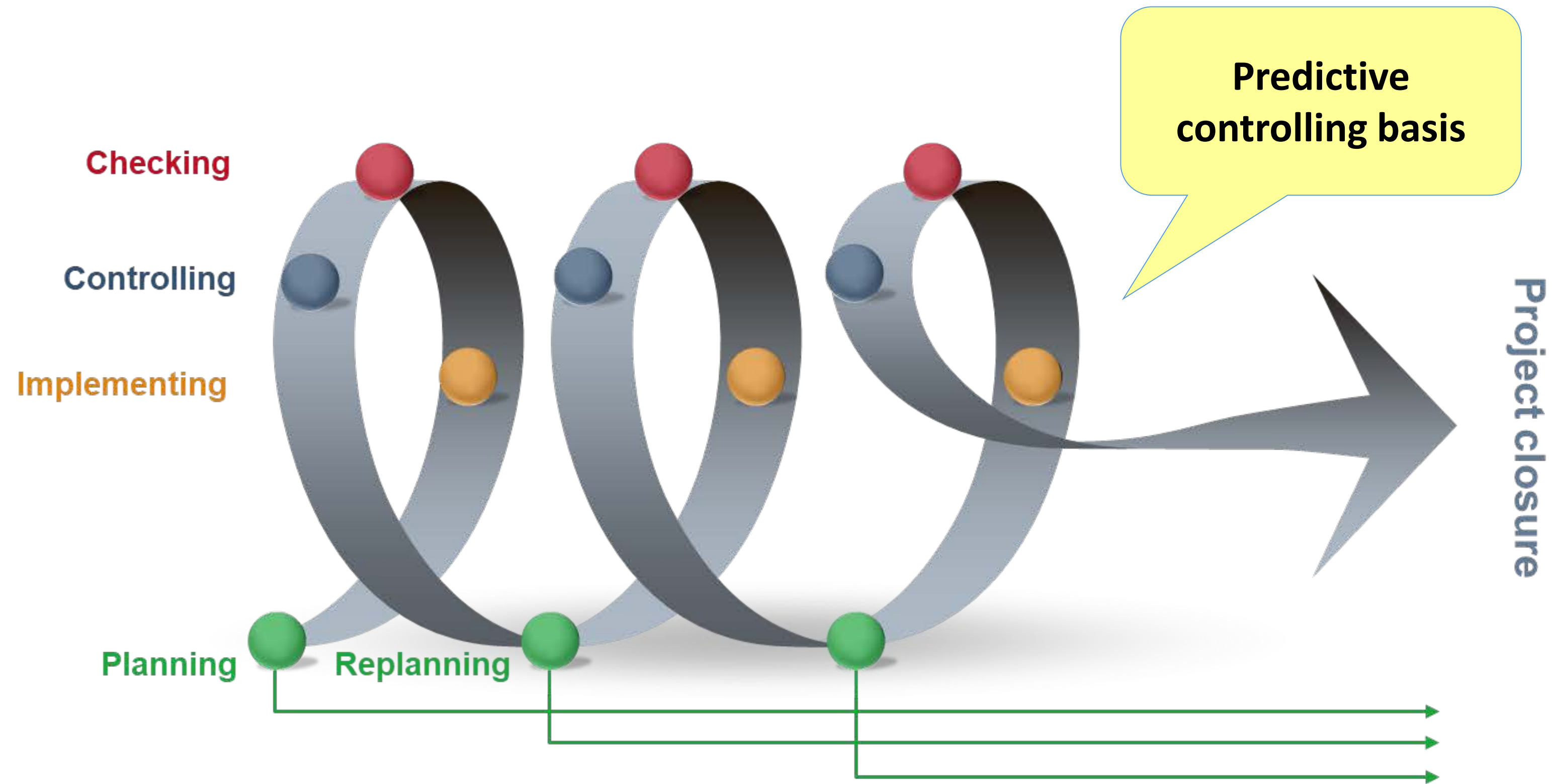
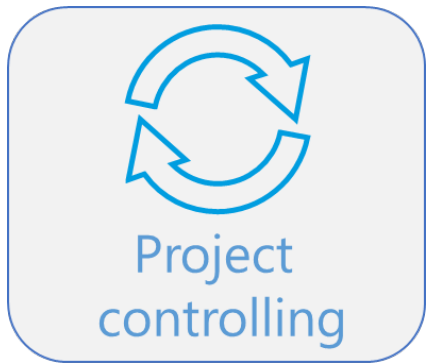


Cost categories remain unchanged

Agile Contracting for external suppliers

Critical Success Factor

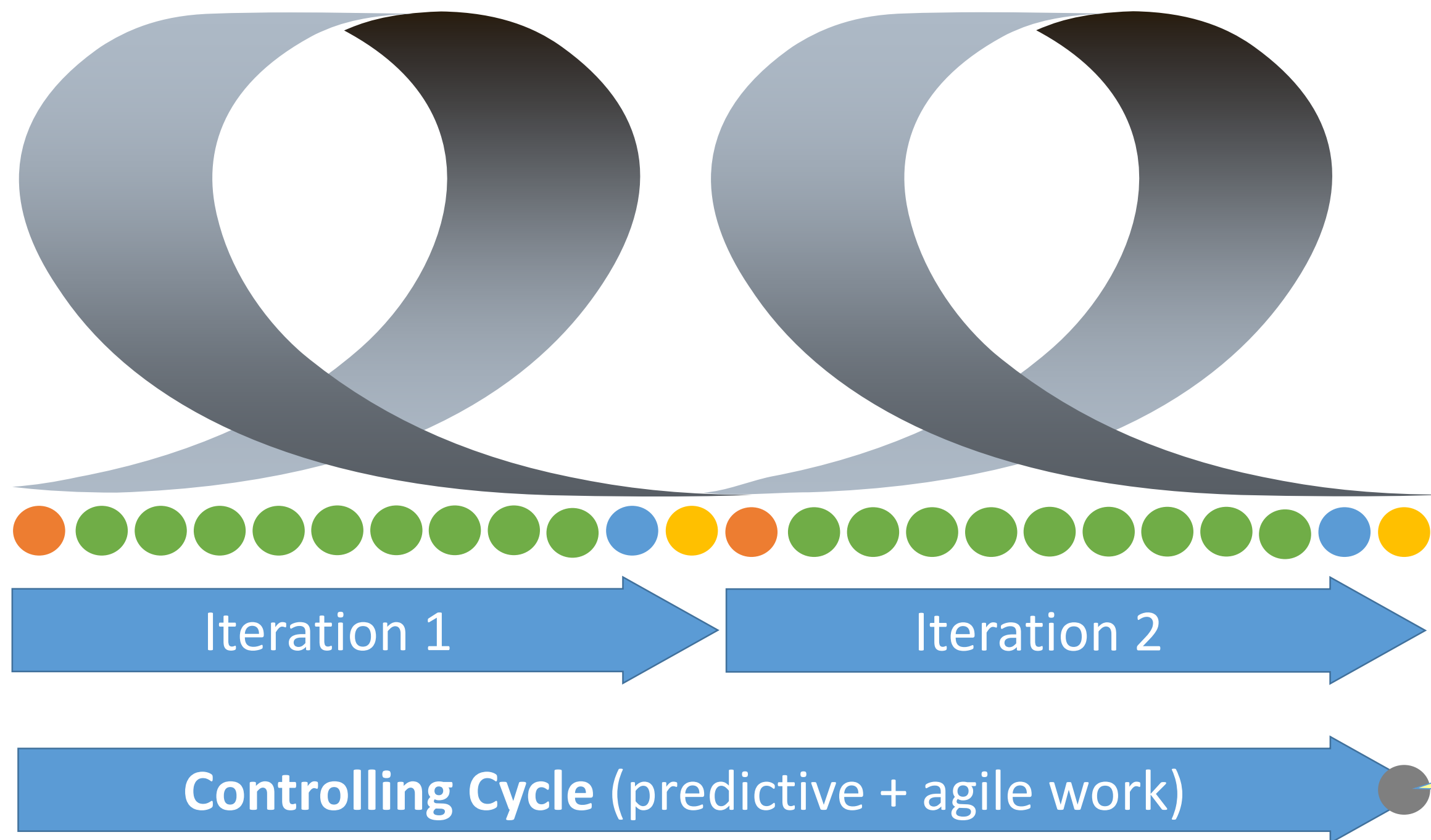
Project controlling



Agile Events:

- Planning
- Daily Stand-Up
- Review
- Retrospective

Project controlling



Category	Artifacts
Hard Facts	- Burndown chart (→ Earned Value Analysis) - Team's Velocity - Product Backlog changes
Risks	- Review results - Retrospective results - Risk adjusted Product Backlog
Soft facts	- Retrospective results - Impediment Backlog (Agile Coach, Scrum Master)

Controlling Workshop

Additional
Controlling
Input

Summary



Combine
different agile
approaches

Tailor the
projects
according to
your needs

Combine the
BEST of
predictive and
agile



Ďakujem za pozornosť

next
level consulting