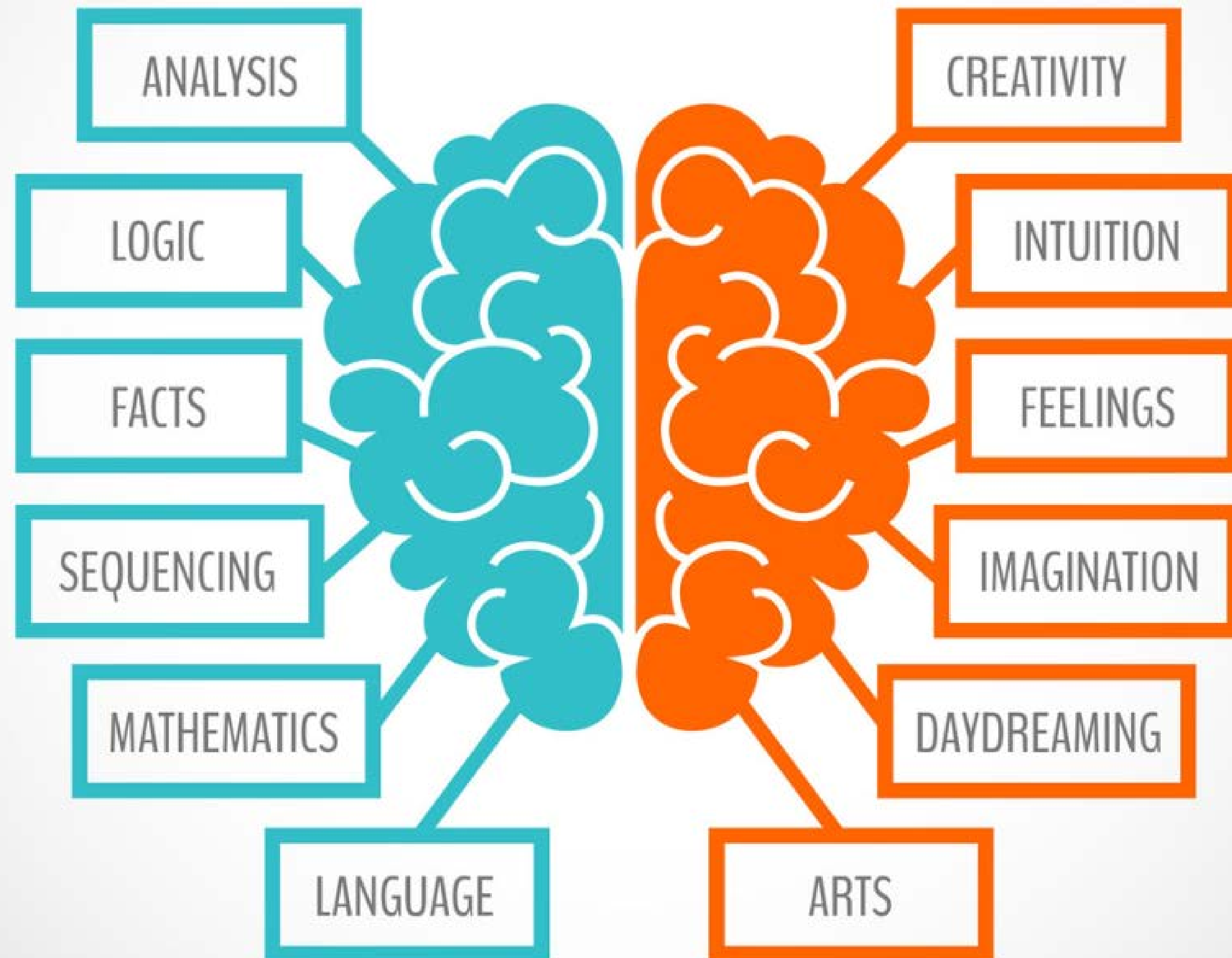
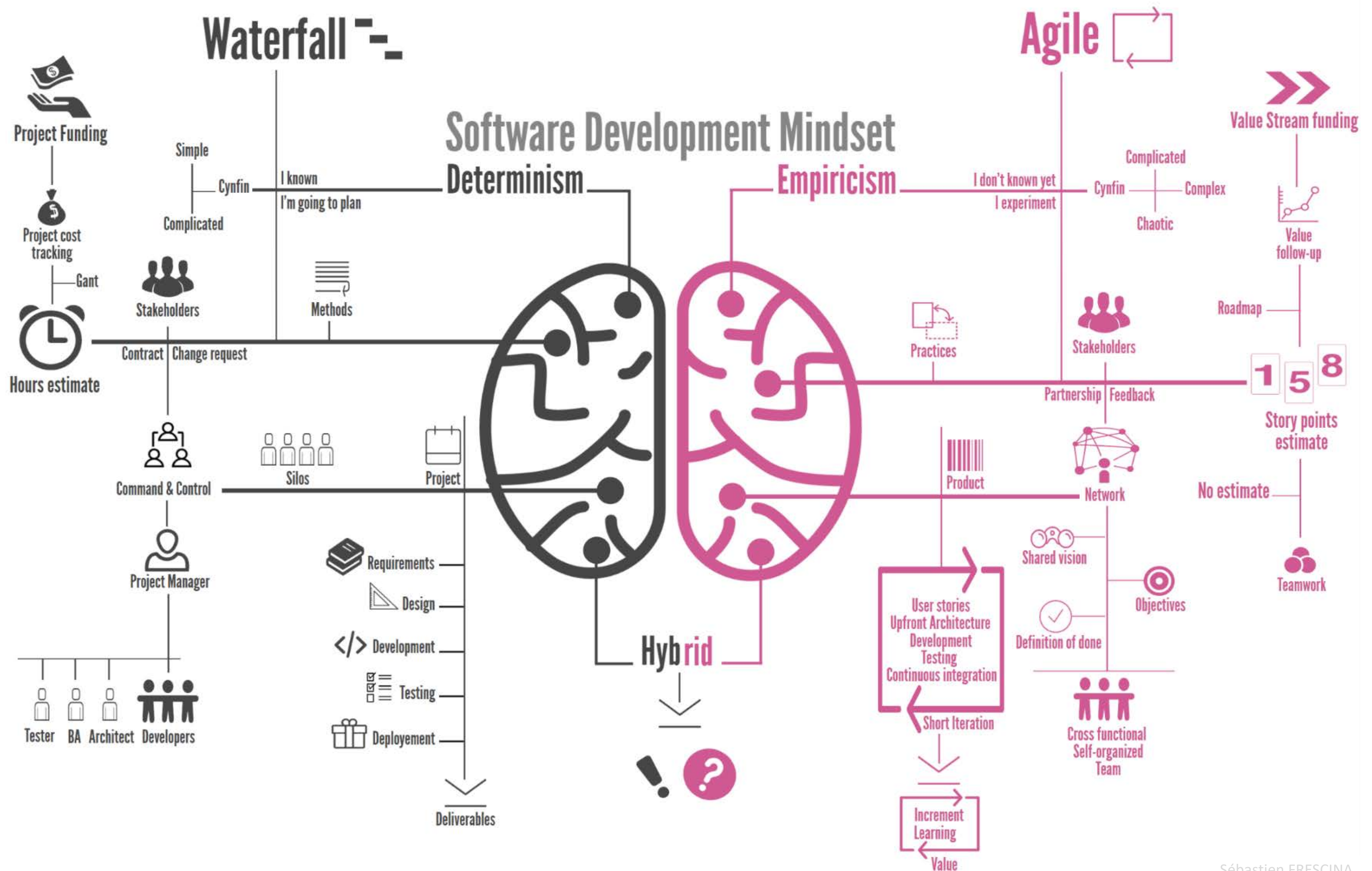


Previazanie waterfall a agilného prístupu

Mário Majerčík

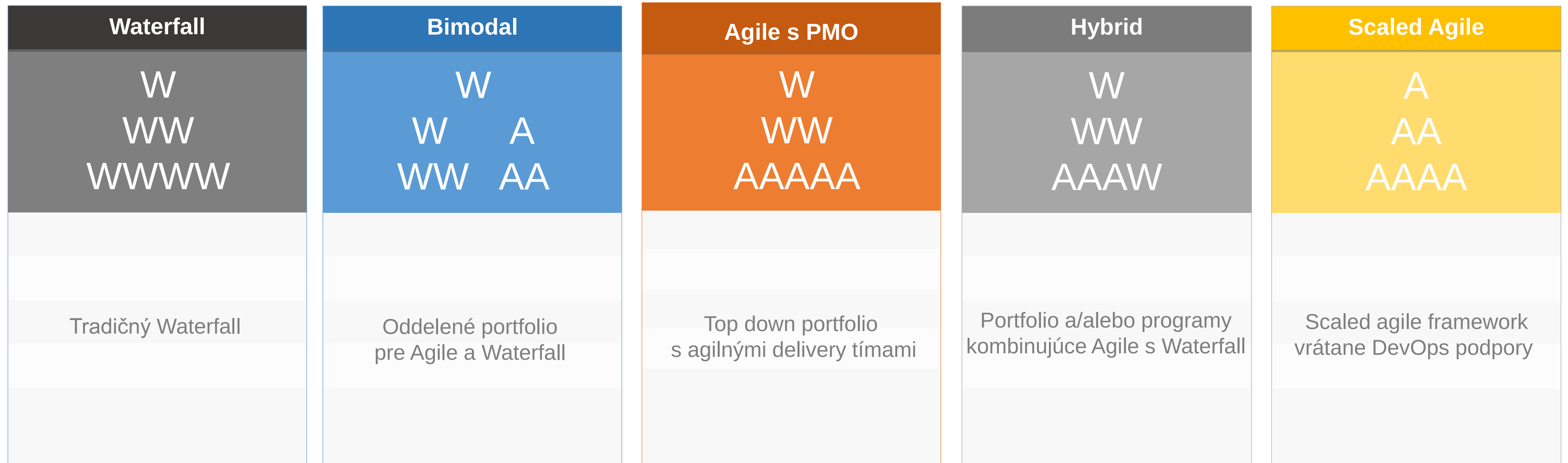
LEFT BRAIN vs RIGHT BRAIN





Kombinácie Waterfall a Agile

Portfólio management



Dôvody pre Hybrid



Resource management

Pohľad na vyťaženie zdrojov bez ohľadu na Waterfall alebo Agile prístup



Jednotný reporting

Portfólio pohľad musí poskytnúť ucelený obraz za oba projektové prístupy



Spoločná roadmapa

Vízia a stratégia sú spoločné. Nutnosť koordinovať dodávky z oboch svetov



Vzajomná informovanosť

Stakeholdri a Product ownri sú oboznámení s jednotlivými projektami a dodávkami – zabránenie vnútropodnikovej neefektívnosti

PROJECT COUNT

7

PROJECT COST

34K

LOCAL CURRENCY

COST VARIANCE

12K

LOCAL CURRENCY

PROJECT WORK

6 352

HOURS

WORK VARIANCE

1,312

HOURS

RISKS COUNT

8

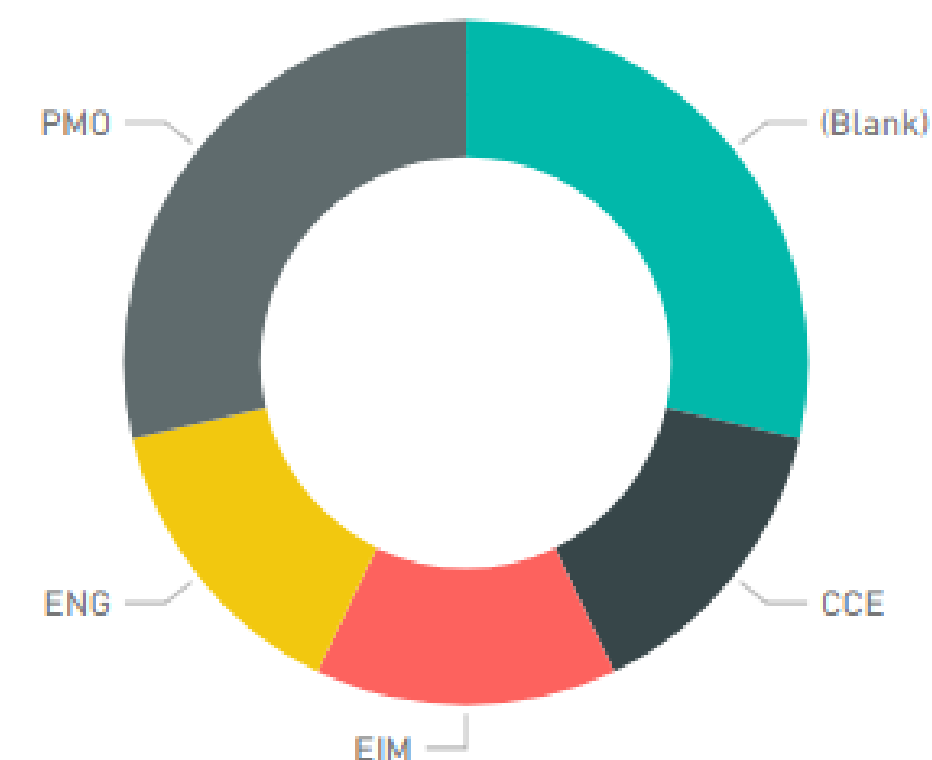
ISSUES COUNT

10

PROJECTS BY GOVERNANCE PHASE

D2 Inception
Count of Project Id
3D4 Implementation
Count of Project Id
2D6 Post implementation
Count of Project Id
1

PROJECTS BY TYPE



PROJECT NAME		PROJECT OWNER	START DATE	FINISH DATE	% COMPLETE	Overall	Cost	Schedule	Scope	Risk
PST		Polacek; Vlastimil	29. 11. 2019	25. 6. 2020	0 %					
Project Online Implementation		Polacek; Vlastimil	26. 8. 2019	20. 3. 2020	10 %					
Project B		Slivka; Roman	1. 8. 2019	21. 2. 2020	23 %					
Project A		Cuchran; Martin	1. 4. 2019	29. 10. 2019	11 %					
aaa test 21		Polacek; Vlastimil	6. 10. 2019	1. 5. 2020	0 %					
aaa test 20		Polacek; Vlastimil	6. 10. 2019	1. 5. 2020	0 %					
aaa test 1		Polacek; Vlastimil	3. 9. 2019	3. 9. 2019	0 %					

Y Q M W D
Month

Apr 2019 - Nov 2019

PROJECT START DATE

2019

Q2

Apr

May

Jun

Q3

Jul

Aug

Sep

Q4

Oct

Nov

Completed Late On Time

May 2019

Jun 2019

Jul 2019

Aug 2019

Sep 2019

Oct 2019

Nov 2019

Dec 2019

Jan 2020

Feb 2020

Mar 2020

Apr 2020

May 2020

Jun 2020

Project A

Capture

D1 - Is the idea worth to explore?

D2 - Inception

D3 - Is worth to investment?

D4 - Implementation

D4 - Implementation progress review

Design

Build/Test

Release and Implement

Close (including handover)

D5 - Can we close project?

D6 - Post implementation

D7 - Does the idea bring value?

Project B

Capture

D1 - Is the idea worth to explore?

D2 - Inception

D3 - Is worth to investment?

D4 - Implementation

D4 - Implementation progress review

Design

Build/Test

Release and Implement

Close (including handover)

D5 - Can we close project?

D6 - Post implementation

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Cuchran; Mar...

Slivka; Roman

Slivka; Roman

Slivka; Roman

Slivka; Roman

Slivka; Roman

Slivka; Roman

Slivka; Roman

Slivka; Roman

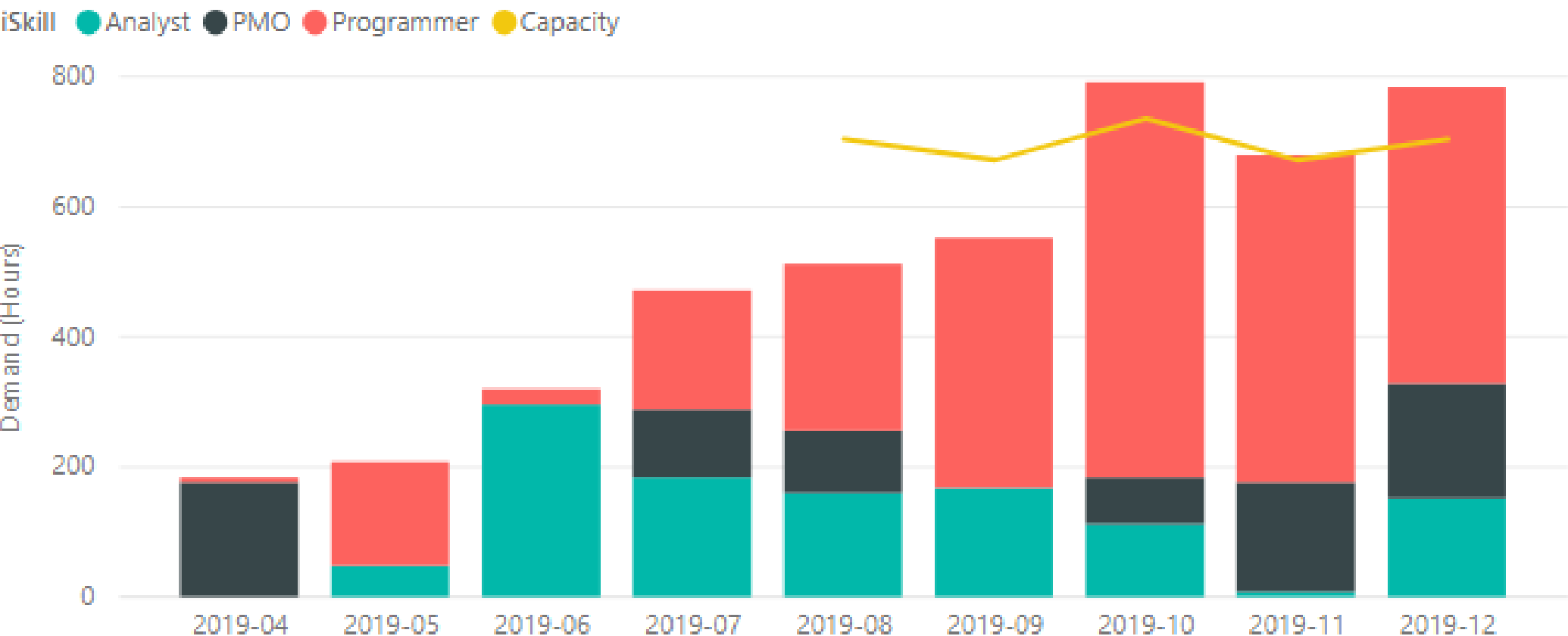
Slivka; Roman

Slivka; Roman

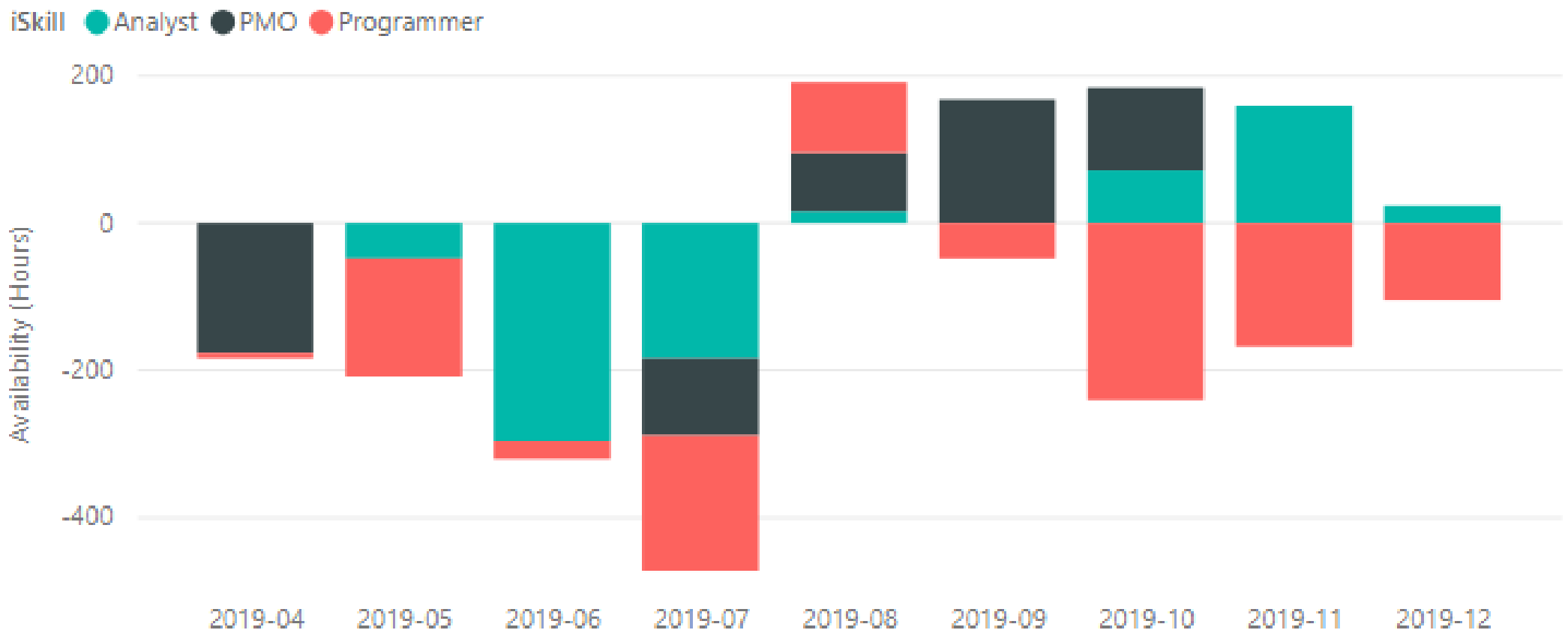
Slivka; Roman

Slivka; Roman

DEMAND AND CAPACITY OVER TIME



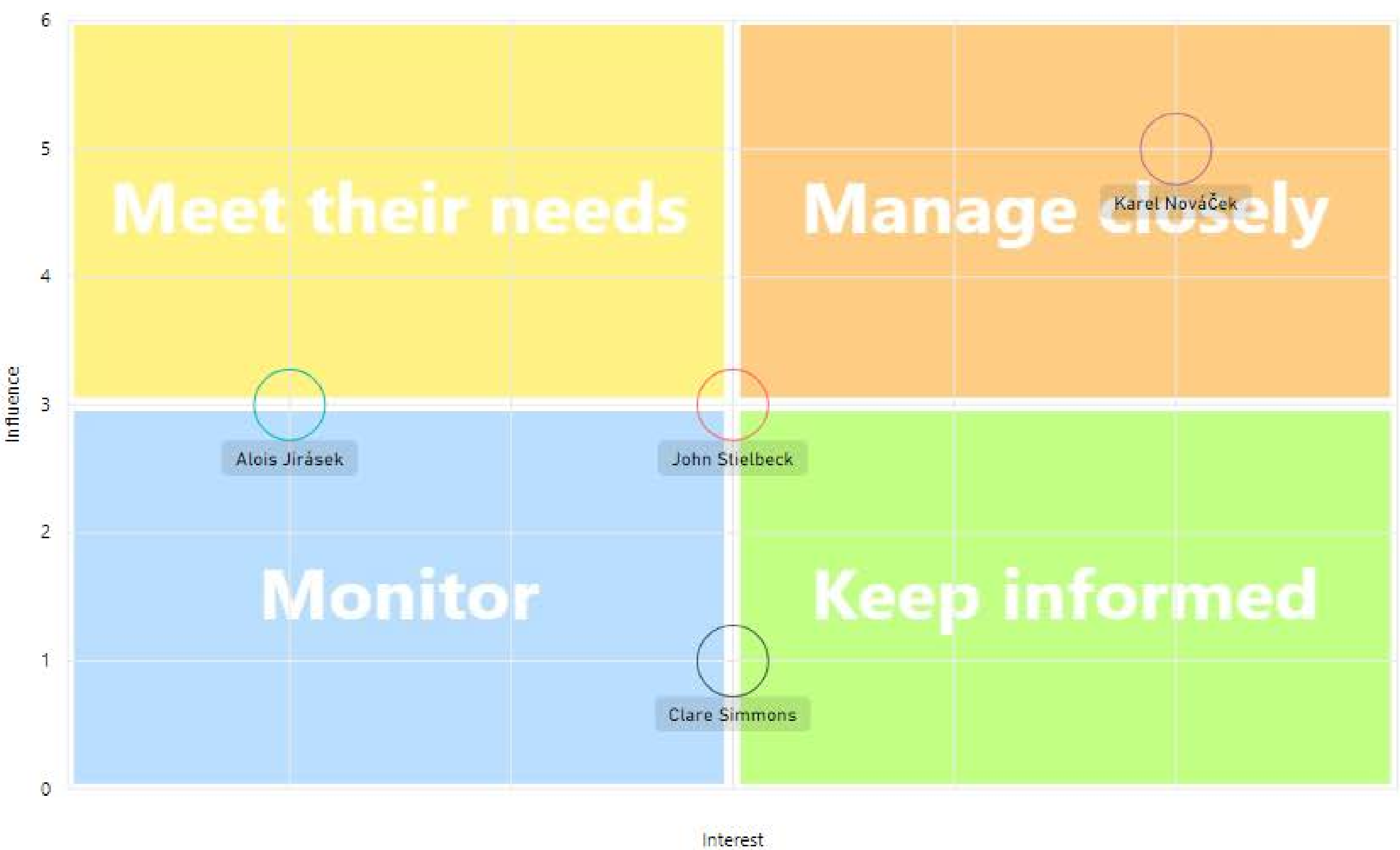
AVAILABILITY OVER TIME



AVAILABILITY HEATMAP

iSkill	2019-04	2019-05	2019-06	2019-07	2019-08	2019-09	2019-10	2019-11	2019-12	Total
Programmer	-8	-160	-24	-184	96	-48	-240	-168	-104	-840
Majercik; Mario		-160			112	-24	-112	-80	-200	-464
Dogaru; Catalin	-8		-24	-184	-16	48	-120	-88	96	-296
Polacek; Vlastimil		0				-72	-8			-80
Analyst		-48	-296	-184	16	0	72	160	24	-256
Cuchran; Martin		-48	-296	-184	16	0	72	160	24	-256
PMO	-176			-104	80	168	112	0	0	80
Slivka; Roman	-176			-104	80	168	112	0	0	80
Total	-184	-208	-320	-472	192	120	-56	-8	-80	-1 016

Stakeholder Matrix



Stakeholder	Influence	Interest
Alois Jirásek	Low	Medium
Clare Simmons	Medium	Low
John Stielbeck	Medium	Medium
Karel Nováček	High	High

New Project

Project

Email campaign to increase rider's awareness
Oct 21, 2019 - Jan 3, 2020

Grid Board Timeline

	Name	% complete	Assigned to	Duration	Depends on (before)	Start
1	✓ Develop email campaign	100%		8 days		10/21/2019
2	✓ Target audience profile	100%	FL VS	5 days		10/21/2019
3	✓ Create email story board	100%	FL	5 days		10/21/2019
4	✓ Marketing approval of story board	100%	LB RB	1 day	3	10/28/2019
5	✓ Define email response link points	100%	VS	3 days	3	10/28/2019
6	✓ Develop email message	100%	EF	2 days	4	10/29/2019
7	○ Validate email messaging	36%		12 days		10/31/2019
8	○ Pilot email messaging in-house	50%	EF	10 days	6	10/31/2019
9	○ Refine email messaging	0%	MB	2 days	8	11/14/2019
10	○ Refine email response link points	0%	VS	2 days	8	11/14/2019
11	○ Final approval of email message	0%	RB	0 days	9 10	11/15/2019
12	○ Run email campaign	0%		16 days		11/18/2019
13	○ Refine target audience profile	0%	FL	5 days	11	11/18/2019
14	○ Purchase email addresses of target audience	0%	EF	2 days	13	11/25/2019
15	○ Generate random emails for 5% of the target audience	0%	FL RB	1 day	14	11/27/2019
16	○ Analyze sample email responses	0%	LB VS RB FL EF MB	5 days	15	11/28/2019
17	○ Refine and revise email and response link points	0%	VS	2 days	16	12/5/2019
18	○ Generate target audience emails	0%	RB	1 day	17	12/9/2019
19	○ Analyze results	0%		5 days		12/10/2019
20	○ Analyze and report on 1st hour responses	0%	FL	1 day	18	12/10/2019
21	○ Update email response links	0%	VS	1 day	20	12/11/2019
22	○ Analyze and report on 1st day responses	0%	FL	1 day	18	12/10/2019

+ Add new task

Validate email messaging

○ Pilot email messaging in-house

EF Eddie Fusco

Add a note...

Start

10/31/2019

Finish

11/13/2019

Duration

10 days

% Complete

50

Bucket

To-do

Effort

Completed

40 hours

Remaining

40 hours

Total

80 hours

Depends on (before)

6 Develop email message

EF Finish 10/30

Add dependency



O nás

inzagi je konzultačná a technologická spoločnosť zamarená na podporu podnikania firiem z rôznych odborov a zvyšovania efektivity veľkých i menších organizácií. Súčasťou nášho tímu sú ľudia so skúsenosťami v riadení ekonomiky a stratégie, riadenia projektov, analýzy procesov, návrhu informačných systémov a prevádzky IT.

Naša vízia



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Ďakujem za pozornosť

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Integrácia



Project	
PK	Project ID
	Task Name
	Start
	Finish
	Duration
	Resource
	Actuals



Project	
PK	Project ID
	Issue Name
	Start
	Due Date
	Duration
	Assignee
	Work Log