

***Stav riadenia rizík
vo svete a u nás***



PricewaterhouseCoopers Slovensko, s.r.o.

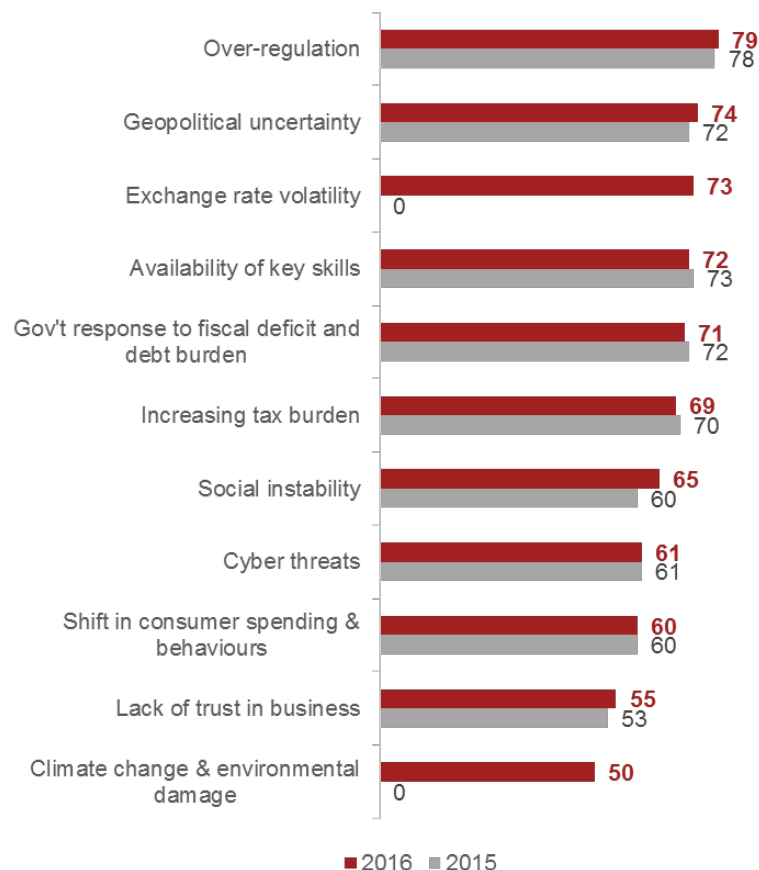
Risk Management Here and There ...

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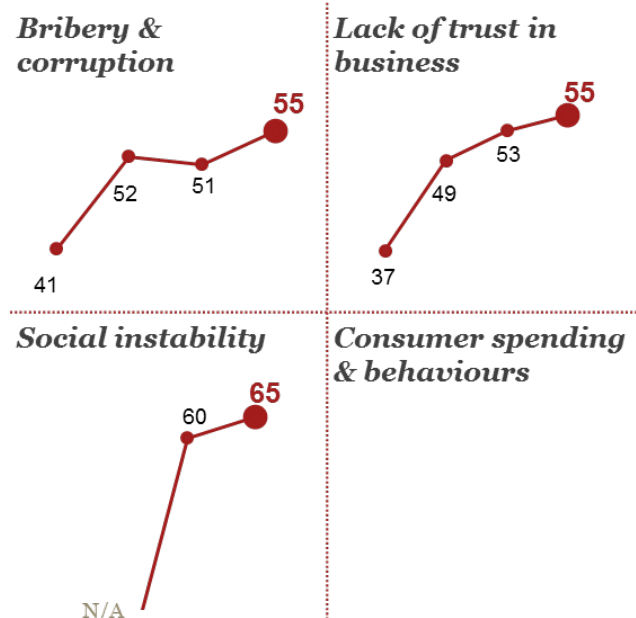
April 2016

What's worrying CEO's

Key threats



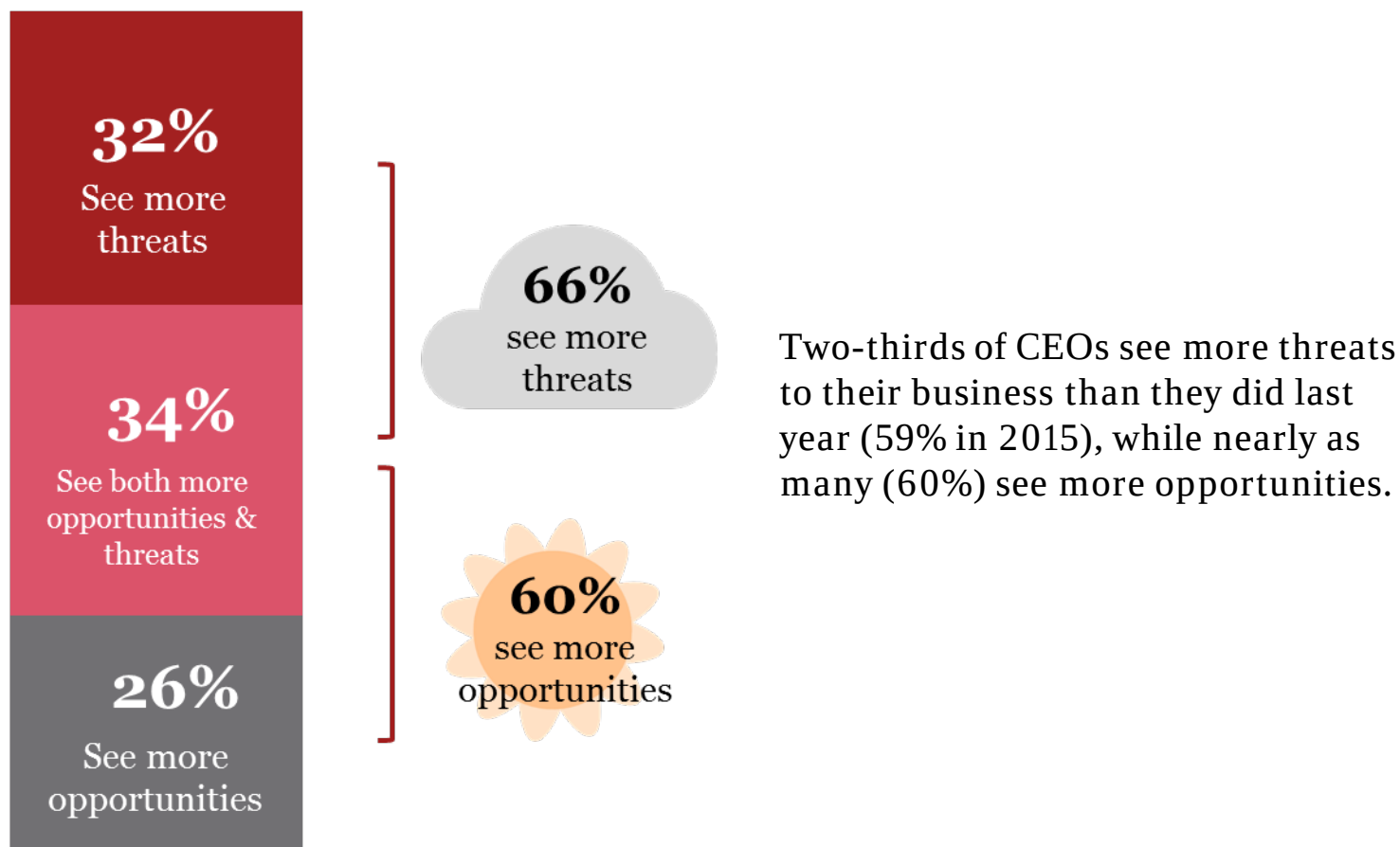
Top four risers since 2013



Q: How concerned are you about the following potential economic, policy, social, environmental and business threats to your organisation's growth prospects? Base: All respondents (2016=1,409; 2015=1,322; 2014=1,344; 2013=1,330)

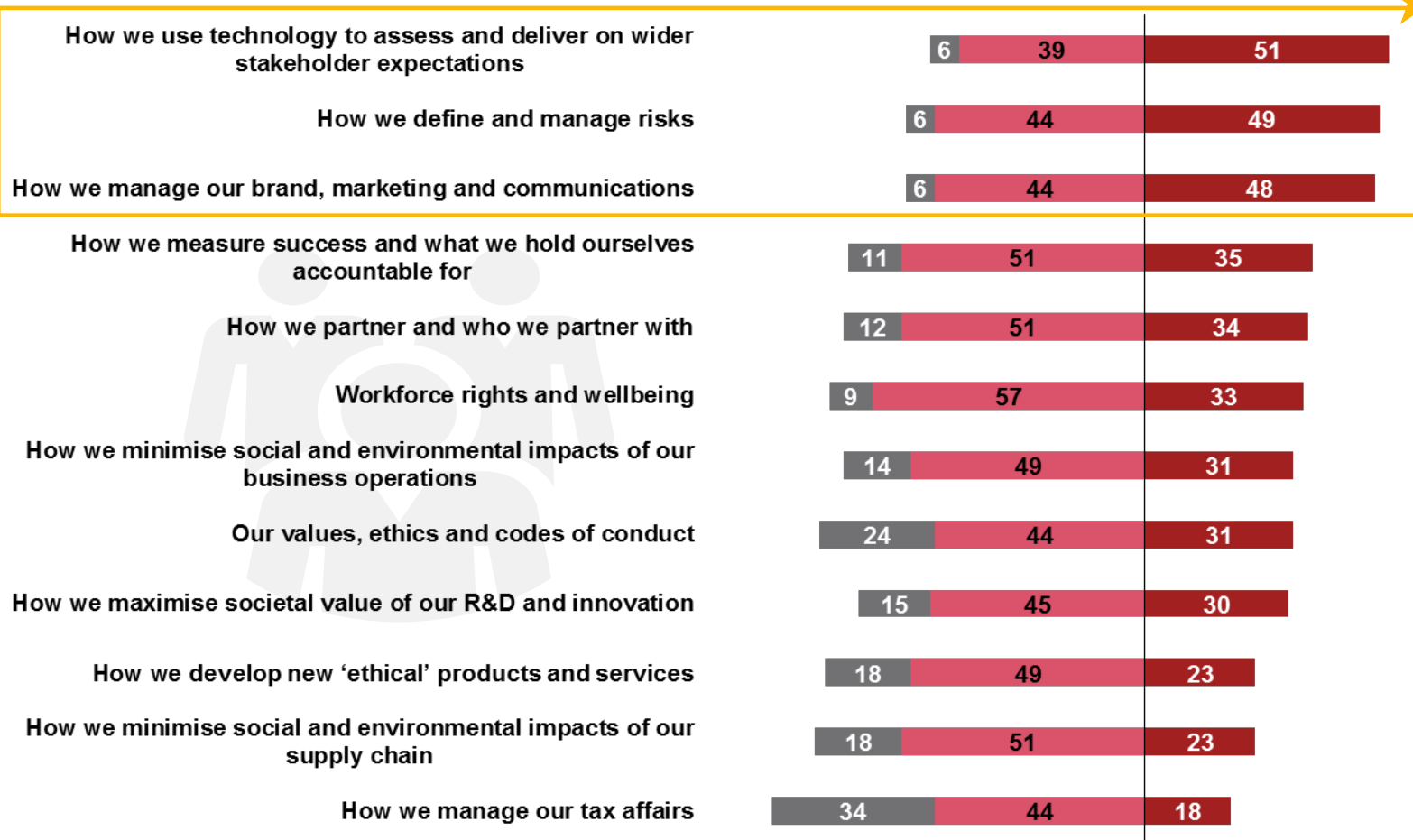
Note: Respondents who answered somewhat concerned or extremely concerned

Threats and opportunities



Q: To what extent do you agree/disagree that there are more growth opportunities/threats for your company than there were three years ago?
Base: All respondents (2016=1,409; 2015=1,322)

Time for change (?)

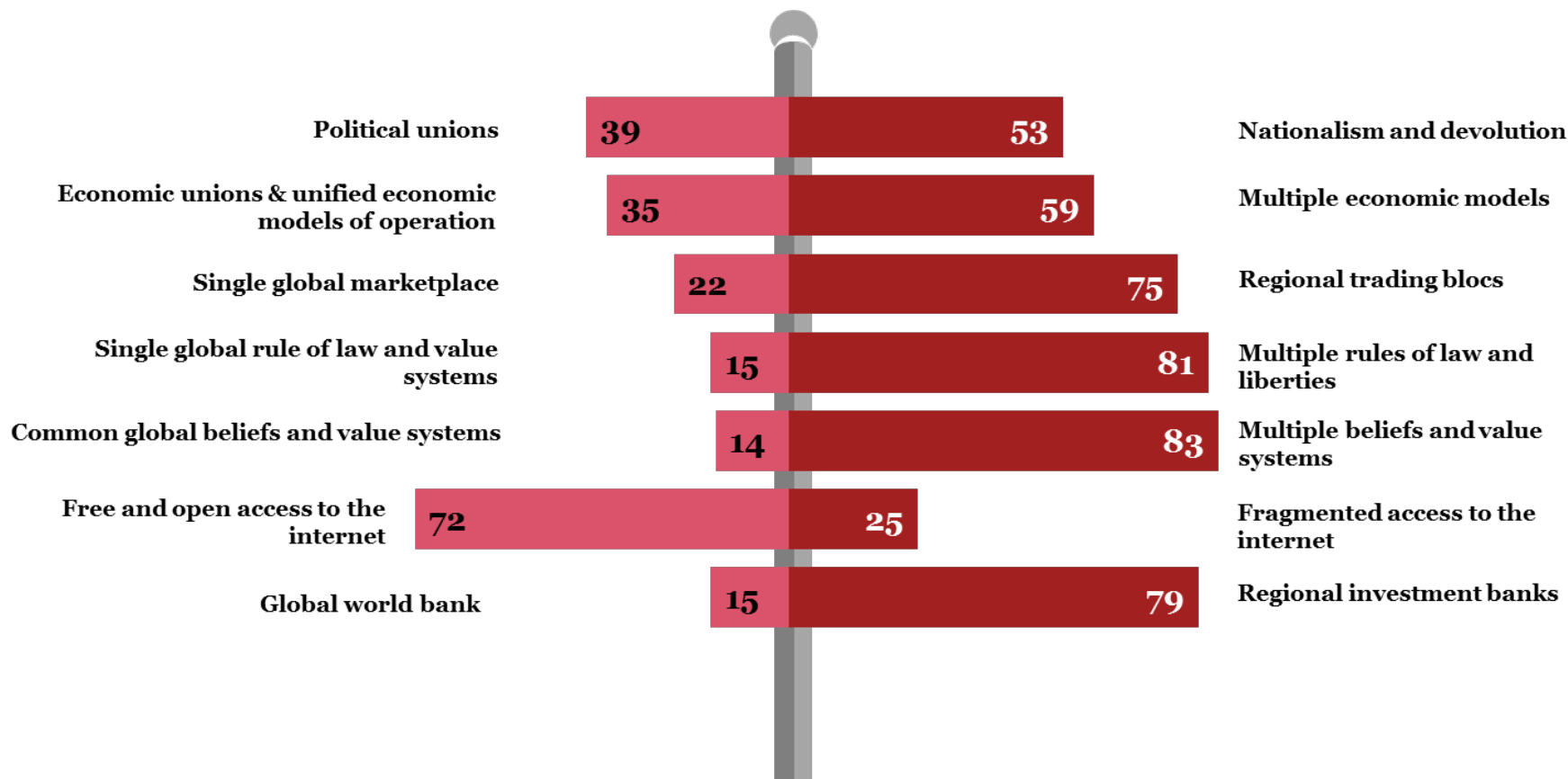


Q. To what extent are you making changes in the following areas in response to changing stakeholder expectations?

■ No change at all ■ Some change ■ Significant change

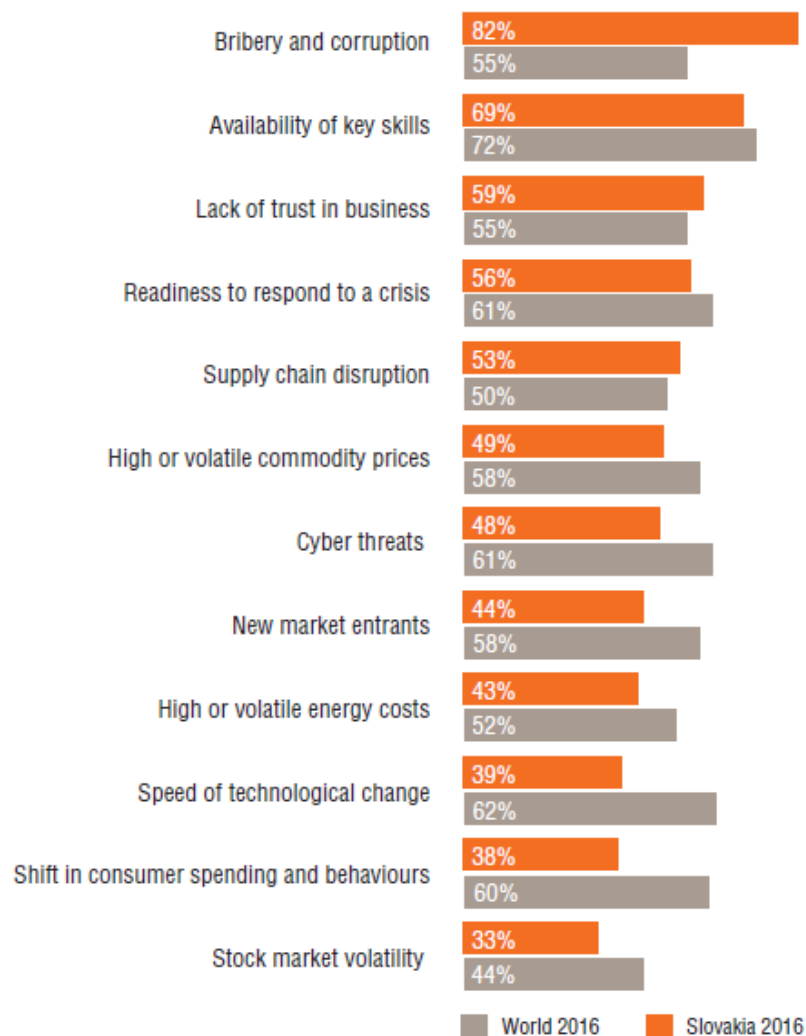
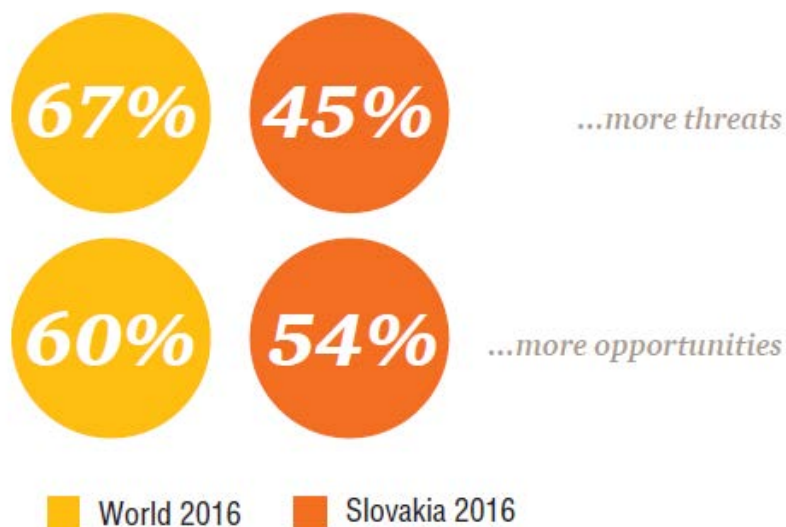
Moving beyond globalisation

CEOs are seeing an increasingly complicated and multi-polar world of diverging socioeconomic and political models, beliefs and values.

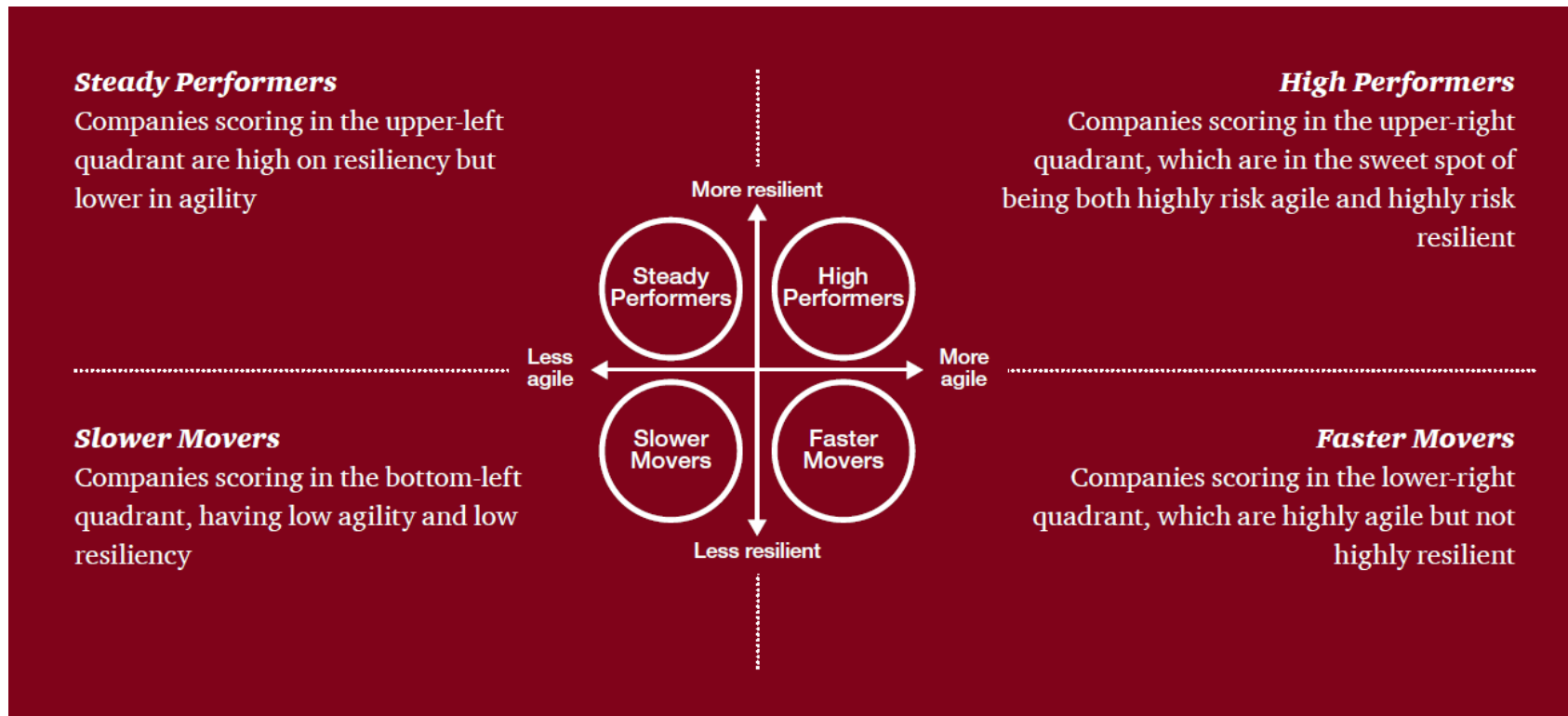


Q: For each alternative, please select the one that you believe the world is moving more towards.

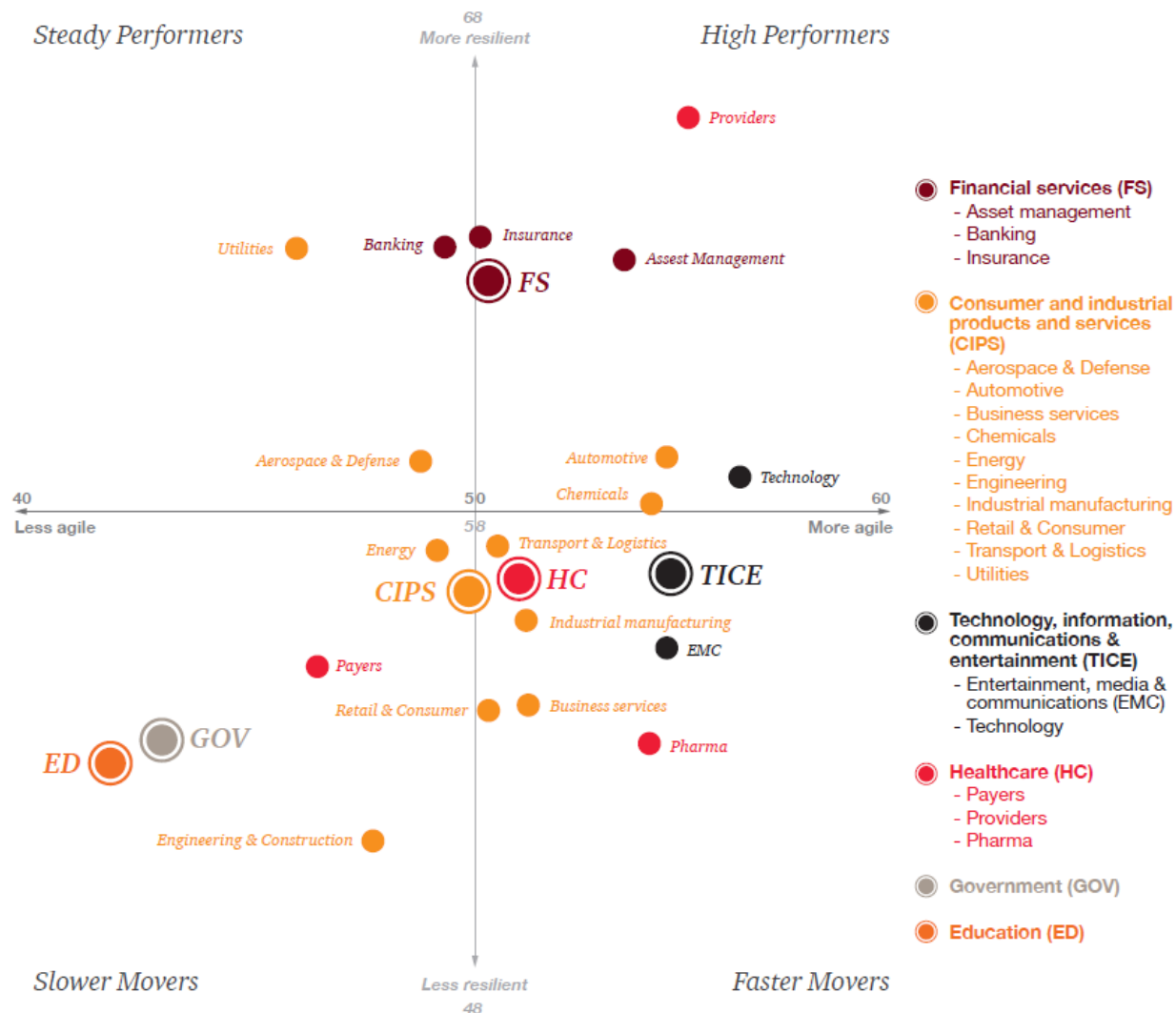
Threats and opportunities in Slovakia



Risk resiliency + Risk agility = Strategic risk management and sustainable growth



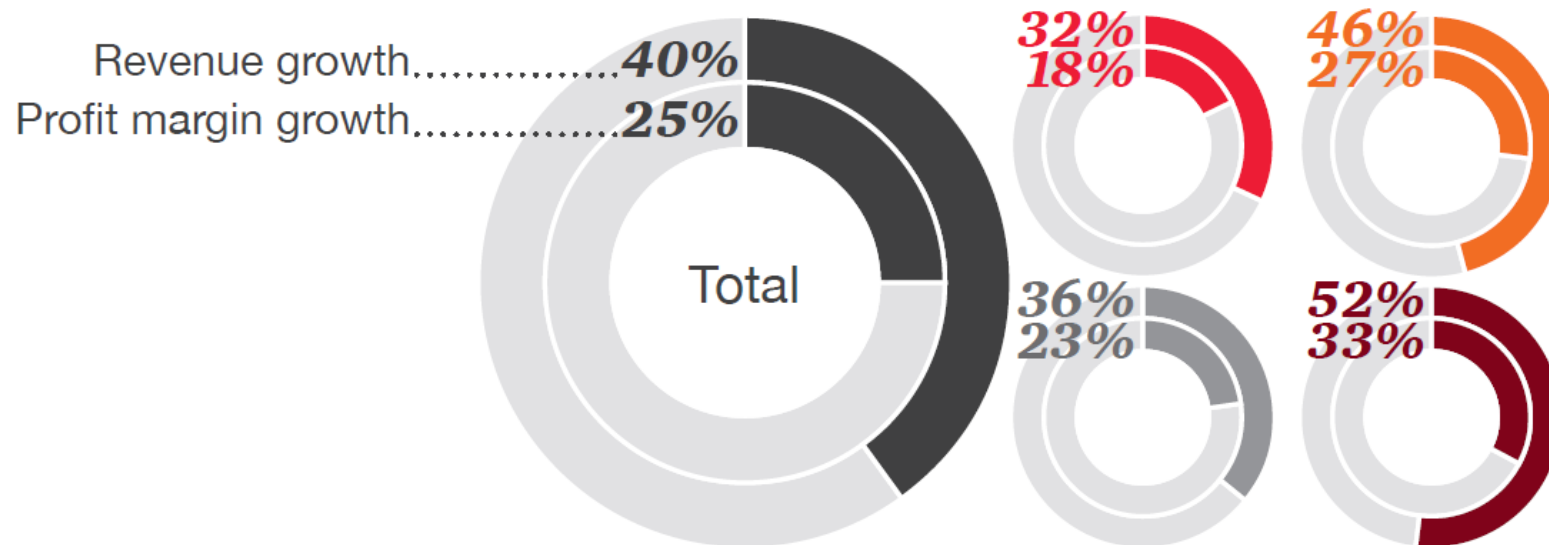
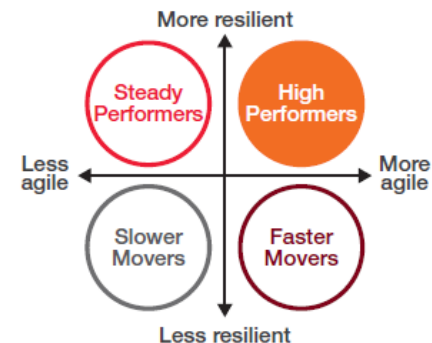
Not all are created equal



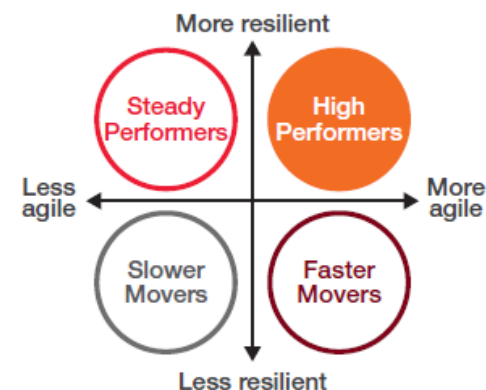
Agility pays off

Risk-agile companies are more likely to expect significant growth

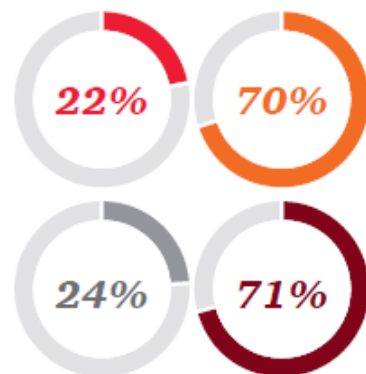
Companies expecting significant growth (greater than 5%) over the next two years:



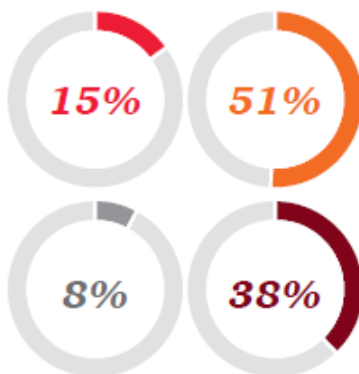
Benefits of agility capabilities



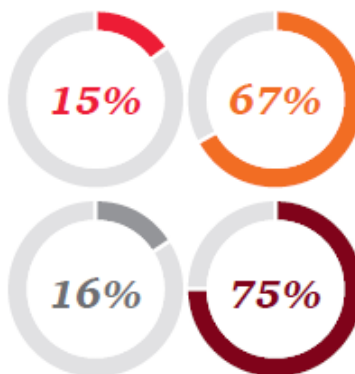
Identify opportunities ahead of competitors



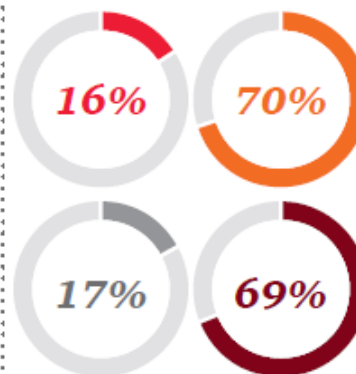
Use data and analytics to identify new business opportunities



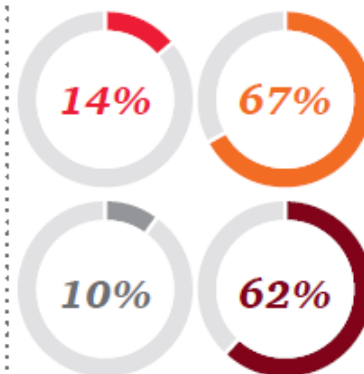
Rapidly pursue growth opportunities



Flexibly change leadership and organizational structure to pursue opportunities

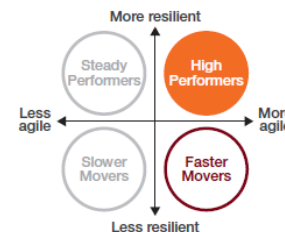


Rapidly accommodate changes to the business

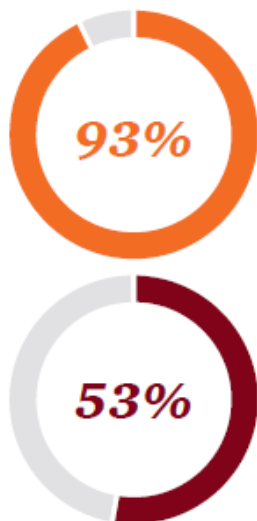


Agility is not enough

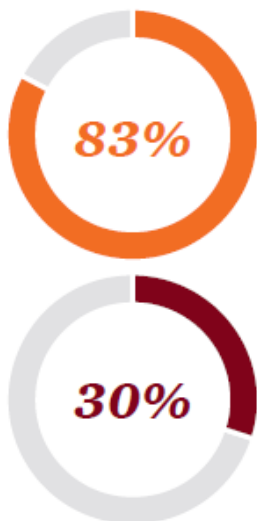
Fast Movers lack business continuity strategies



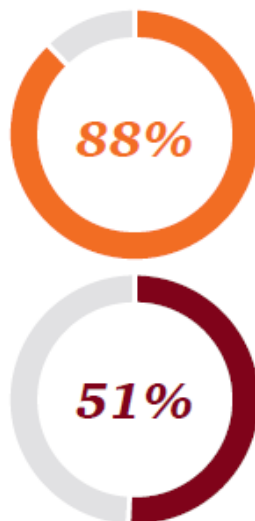
Mobilize the right internal resources to respond quickly and effectively



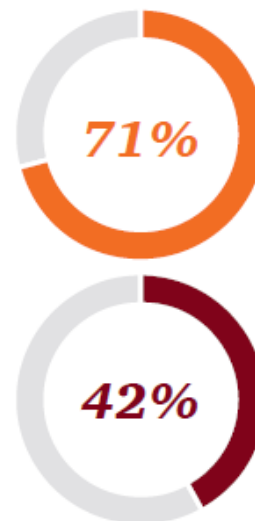
Immediately launch business continuity plans following a disruption



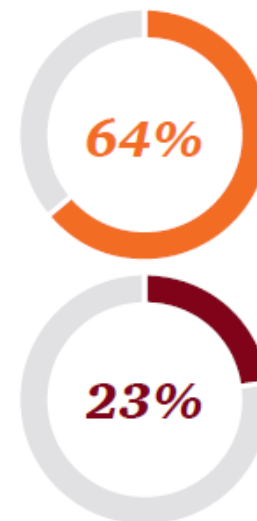
Effectively communicate response efforts to stakeholders



Quickly add third-party resources to assist in resolution

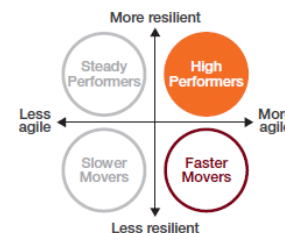


Budget effectively for disruption risk

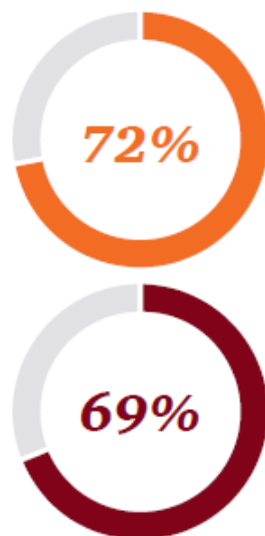


Agility is not enough

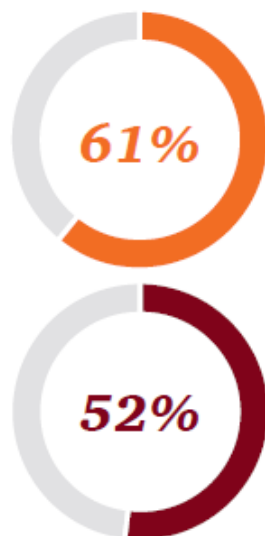
Fast Movers rely too much on brand



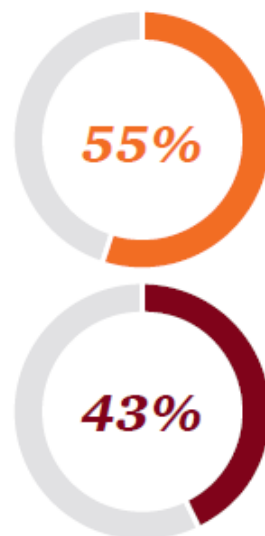
Is a strong and respected brand



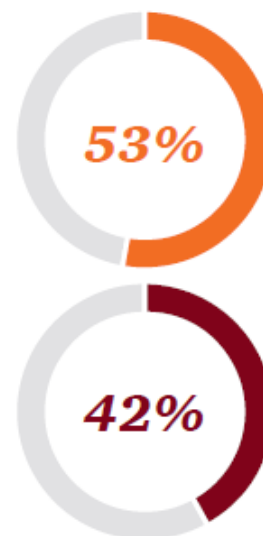
Uses risk management tools and techniques



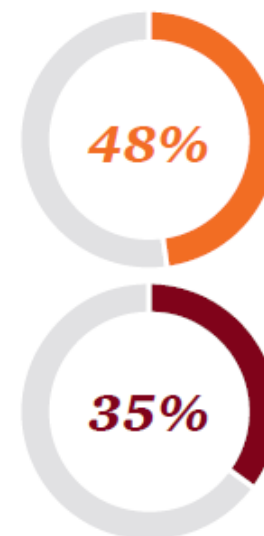
Continuously evolves its risk approach based on emerging risks



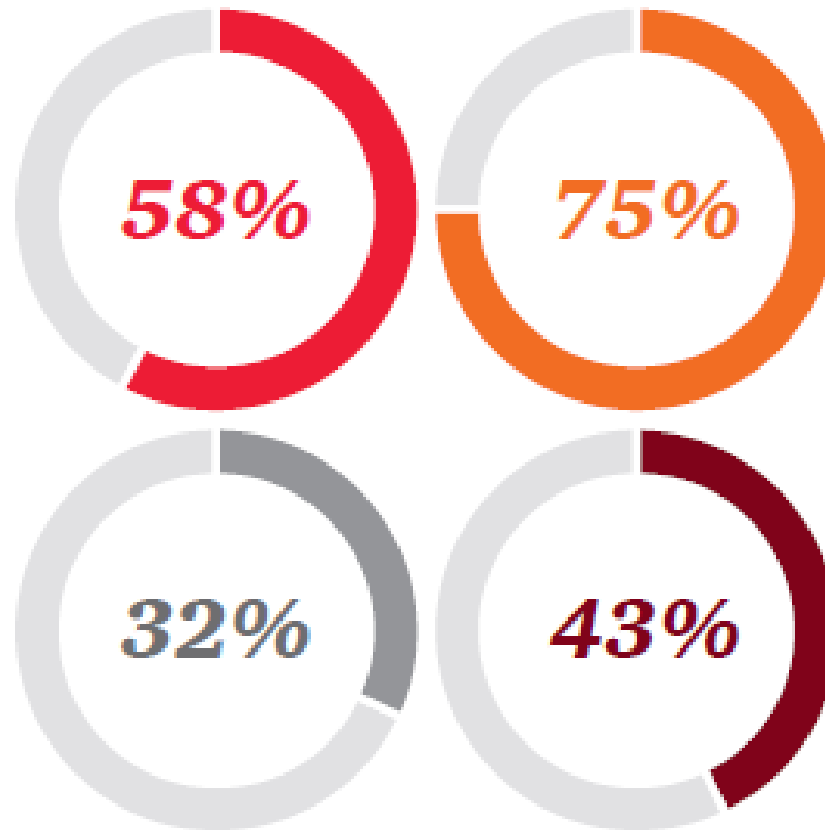
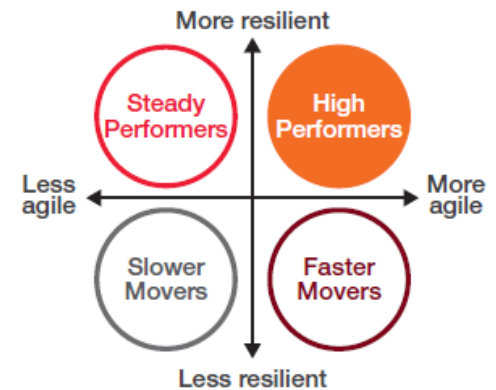
Has well-defined and automated IT security protocols



Has a succession plan for senior leadership



High Performers align risk management with strategic planning



Ďakujeme za pozornosť

PricewaterhouseCoopers Slovensko

